11 May 2026

At 3.00 pm

Corporate, Finance, Properties and Tenders Committee

Agenda

1. **Confirmation of Minutes**

2. **Statement of Ethical Obligations and Disclosures of Interest**

3. **2025/26 Quarter 3 Review - Delivery Program 2025-2029**

4. **Public Exhibition - Integrated Planning and Reporting Program and Budget 2026/27**

5. **Investments Held as at 30 April 2026**

6. **Exemption from Tender - OneMusic Licence for City of Sydney**

7. **Tender - T-2025-1440 - Construction Contractor - Goulburn Street Parking Station - Whole of Structure Remediation**

   Includes Confidential Attachment/s in accordance with sections 10A and 10B of the Local Government Act 1993

8. **Tender - T-2025-1570 - Microsoft Enterprise Services**

   Includes Confidential Attachment/s in accordance with sections 10A and 10B of the Local Government Act 1993

Disclaimer, Terms and Guidelines for Speakers at Public Forums

Note: The Office of Local Government has mandated that public forums should not be held as part of a council or committee meeting. Council or committee meetings should be reserved for decision-making by the council or committee of council.

Committee reports are available at https://meetings.cityofsydney.nsw.gov.au/

Webcast

Public forums are recorded and webcast live on the City of Sydney website at https://webcast.cityofsydney.nsw.gov.au/

Members of the public attending a public forum may have their image, voice and personal information (including name and address) recorded, publicly broadcast and archived for the balance of the council's term or at least 12 months after the meeting, whichever is the longer period.

Consent

By attending a public forum, members of the public consent to this use of their image, voice and personal information.

Disclaimer

Statements made by individuals at public forums, and which may be contained in a live stream or recording of the meeting are those of the individuals making them, and not of the City. To be clear, unless set out in a resolution of council, the City does not endorse or support such statements.

The City does not accept any liability for statements made or actions taken by individuals during a public forum that may be contrary to law, including discriminatory, defamatory or offensive comments. Such statements or actions are not protected by privilege and may be the subject of legal proceedings and potential liability, for which the City takes no responsibility.

Guidelines for City of Sydney Public Forums

1. The City of Sydney Council will hold a public forum prior to meetings of committees of the council for the purpose of hearing oral submissions from members of the public on items of business to be considered at the meetings of committees of the council.

2. Public forums will be held from 2pm for up to one hour, with meetings of committees of the council to commence at 3pm.

3. Public forums are to be chaired by the Lord Mayor or their nominee.

4. To speak at a public forum, a person must first register with the Secretariat in accordance with the information on the City's website. Applications to speak at the public forum must be received by 12pm on the day on which the public forum is to be held, and must identify the item of business on the agenda of the committee meeting the person wishes to speak on, and whether they wish to speak 'for' or 'against' the item. The chairperson will determine the order of speakers at the public forum (generally by order of agenda item and registration), as required.

5. If there are no registrations to speak at a public forum at 12pm on the day on which the public forum is to be held, the public forum will not be required and this will be noted on the City's website.

6. Speakers should avoid repeating what previous speakers have said and focus on issues and information that the Council may not already know. If there is a large number of people interested in the same item speakers should try to nominate 3 representatives to speak on their behalf and to indicate how many people they are representing.

7. Each speaker will be allowed 3 minutes to address the council. Speakers at public forums must not digress from the item on the agenda of the meeting they have applied to address the council on. If a speaker digresses to irrelevant matters, the chairperson is to direct the speaker not to do so. If a speaker fails to observe a direction from the chairperson, the speaker will not be further heard.

8. A councillor (including the chairperson) may, through the chairperson, ask questions of a speaker following their address at a public forum. Questions put to a speaker must be direct, succinct and without argument. The chairperson may limit the number of questions that can be asked of speakers to ensure as many registered participants as possible can be heard.

9. Speakers should address the public forum and Council with respect and refrain from inappropriate behaviour.

10. The chairperson may require people to leave the public forum if they are disrupting the meeting in accordance with Part 15 of the Code of Meeting Practice.

11. Councillors (including the Lord Mayor) must declare and manage any conflicts of interest they may have in relation to any item of business that is the subject of an address at a public forum, in the same way that they are required to do so at a council or committee meeting. The council is to maintain a written record of all conflict of interest declarations made at public forums and how the conflict of interest was managed by the councillor who made the declaration.

12. The rules for the conduct of public forums can be varied from time to time at the discretion of Council to ensure the efficient and effective conduct of the public forums. The failure to comply with these Guidelines does not constitute a breach of the Code of Meeting Practice or the Local Government Act 1993 and does not invalidate any subsequent decision of Council.

13. Public forums are recorded and webcast live on the City of Sydney website. Livestreaming is undertaken in accordance with clauses 5.35 to 5.55 of the Code of Meeting Practice.

Item 1.
Confirmation of Minutes

Minutes of the following meetings of the Corporate, Finance, Properties and Tenders Committee are submitted for confirmation:

Meeting of 20 April 2026

Item 2.
Statement of Ethical Obligations

In accordance with section 233A of the Local Government Act 1993, the Lord Mayor and Councillors are bound by the Oath or Affirmation of Office made at the start of the Council term to undertake their civic duties in the best interests of the people of the City of Sydney and the City of Sydney Council and to faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act 1993 or any other Act, to the best of their ability and judgement.

Disclosures of Interest

Pursuant to the provisions of the Local Government Act 1993, the City of Sydney Code of Meeting Practice and the City of Sydney Code of Conduct, Councillors are required to disclose and manage both pecuniary and non-pecuniary interests in any matter on the agenda for this meeting.

In both cases, the nature of the interest must be disclosed.

This includes receipt of reportable political donations over the previous four years.

Item 3.

2025/26 Quarter 3 Review – Delivery Program 2025-2029

File No: X115821

Summary

This report reviews the operating and capital results against budget for the 2025/26 financial year, and progress against the performance measures identified within the Operational Plan 2025/26, within the broader Delivery Program 2025-2029.

Council's financial performance at Quarter 3 2025/26 reflects a year-to-date (YTD) Operating Result of $84.8M against a budget of $89.2M. After allowing for interest income, capital grants and contributions, depreciation and capital project related costs, Council has achieved a Net Operating Result of $76.6M against a budget of $65.5M.

At Quarter 3, Council is forecasting a favourable full year Net Operating Result of $109.3M, a positive variance of $0.4M, reflecting an operating result in line with budget, higher interest income and lower capital grants and contributions than budgeted. All major variances are outlined within the body of this report, and full details are provided in Attachment A.

Capital Works expenditure was $175.4M against a YTD budget of $207.1M. The annual forecast for the program has been revised to $278.0M against a full year budget of $316.4M. A summary of the 2025/26 capital project expenditure and forecast, with minor budget adjustments, are detailed in Attachment B.

Technology and Digital Services Capital Works YTD expenditure for projects developed internally was $21.1M against a budget of $25.2M. The annual forecast of $28.7M is $2.7M lower than the full year budget of $31.4M. A budget adjustment is requested as at Quarter 3, as outlined in Attachment B.

Plant and Equipment YTD expenditure, net of disposals, was $10.4M against a budget of $15.6M, with a full year forecast of $21.9M against a full year budget of $32.3M.

This quarterly report focuses on the Council's financial performance and updates progress against the Capital Works Program. The detailed review of operational performance against the City's integrated plans is provided bi-annually after the December (Quarter 2) and June (Quarter 4) financial quarters, in line with integrated planning and reporting requirements.

Reports which contain supplementary information are provided at Attachment C.

Emerging Risk - Geopolitical Impacts on Fuel and Contract Costs

Geopolitical developments in the Middle East continue to present volatility risks to global fuel markets and are anticipated to flow through goods and services in City contracts.

In response, the City has established a cross-functional working group to monitor developments, assess potential impacts on fuel costs, and coordinate mitigation actions. A structured process is in place to regularly review market movements and model potential budget implications.

While the City's current exposure is being actively managed, sustained or escalating disruption could place upward pressure on operating costs. This risk continues to be closely monitored.

The City has received around 50 claims and or notifications from suppliers relating to increased costs. The City is assessing these claims and potential response measures to limit the impact on the Operating Result while ensuring ongoing delivery of key services.

Quarterly Budget Review Statement

The Office of Local Government (OLG) has recently introduced revised Quarterly Budget Review Statement (QBRS) reporting requirements, including mandatory standardised templates. These templates are intended to improve sector-wide consistency and comparability of financial reporting. While the City has historically prepared comprehensive quarterly financial reports using internally developed formats that better reflect our organisational structure and performance drivers, compliance with the OLG requirements necessitates the use of the prescribed QBRS templates.

To ensure both regulatory compliance and the provision of meaningful financial information to Council, the City will present both the OLG-mandated QBRS templates provided in Attachment D and its existing internal quarterly financial reports. This approach enables Council to continue receiving detailed, decision useful information while also meeting reporting obligations.

Recommendation

It is resolved that:

(A) Council note the financial performance of Council for the third quarter, ending 31 March 2026, including a Quarter 3 Operating Result (before depreciation, interest, capital related costs and income) of $84.8M and the full year forecast of $117.1M and a Net Operating Result of $76.6M and a full year forecast of $109.3M as outlined in the subject report and summarised in Attachment A to the subject report;

(B) Council note the Quarter 3 Capital Works expenditure of $175.4M and a revised full year forecast of $278.0M, and approve the proposed adjustments to the adopted budget, including bringing forward $0.3M and utilise $5.7M in contingency, and reallocate the funds within relevant programs as outlined in attachment B, budget adjustments section;

(C) Council note the Technology and Digital Services Capital Works expenditure of $21.1M, and a full year forecast of $28.7M and approve the reallocation of $0.19M funds within relevant programs within capital budget as detailed in Attachment B, budget adjustments section;

(D) Council note the Quarter 3 Plant and Equipment expenditure of $10.4M, net of disposals, and a full year forecast of $21.9M;

(E) Council note the net Property Divestments of $7.9M as at quarter 3, and the full year forecast of $169.9M;

(F) Council note the supplementary reports, which detail the quick response and venue hire support grants and street banner sponsorship programs, major legal issues and international travel in Quarter 3, as detailed in Attachment C to the subject report;

(G) Council note the Office of Local Government (OLG) Quarterly Budget Review Statement (QBRS) in Attachment D to the subject report; and

(H) Council approve the write-off of commercial property debts totalling $284,666.87 (including GST), for Fotolab Pty Ltd and Harbour City International Pty Ltd.

Attachments

Attachment A. Financial Results Summary

Attachment B. Capital Expenditure Financial Results

Attachment C. Third Quarter 2025/26 Supplementary Reports

Attachment D. QBRS Budget Review Statement March 2026

Background

1. The City's Resourcing Strategy 2025 and the 2025/26 Operational Plan, including the 2025/26 budgets, were adopted by Council on 23 June 2025.

2. The Local Government Act 1993 requires quarterly progress reports against the financial objectives and 6-monthly progress reports against the Delivery Program.

3. This report provides the third quarter and full year forecast financial results for the 2025/26 financial year, and a few operational highlights that occurred in the quarter.

4. A third quarter Financial Results Summary, together with a detailed breakdown of income and expenditure items, and a separate report showing operating results by the principal activities identified within the Operational Plan, are provided in Attachment A.

5. The Capital Expenditure results to quarter 3, together with a summary of project expenditure including significant variances and proposed budget adjustments for 2025/26 and future years, are in Attachment B.

6. Additional reports which contain supplementary information are also provided at Attachment C for information.

2025/26 Operating Budget

7. The adopted 2025/26 budget projected operating income of $748.5M and operating expenditure of $631.4M, for an Operating Surplus of $117.1M. After allowing for interest income of $30.4M, capital grants and contributions of $97.4M, depreciation expenses of $129.0M and capital project related costs of $7.1M, the City projected a budgeted Net Operating Result for the year of $108.9M.

Third Quarter Operating Results

8. The Q3 operating result was $84.8M against a budget of $89.2M, an unfavourable variance of $4.4M. After allowing for interest income, capital grants and contributions, depreciation and capital project related costs, the City achieved a Net Operating Result YTD of $76.6M against a budget of $65.5M, a favourable variance of $11.1M.

9. The result includes favourable variances in operating expenditure of $9.9M, interest income of $2.1M, capital grants and contributions of $8.3M, depreciation of $1.7M and capital project related costs of $3M. These were partially offset by an unfavourable variance in operating income of $14.3M.

10. The primary operating income variations to the budget are detailed in the table below:

Income Type	**2025/26 YTD budget variance**	**2025/26 full year forecast to budget variance**	**Comment**
Building & Development Application Income	($2.7M)	($2.9M)	Reduction in large development applications and a change in recognition of Development Application (DA) fees, which are now being deferred until the determination date under AASB 15 revenue recognition requirements.
Commercial Property Income	($4.3M)	($4.7M)	A challenging leasing market and changing let up assumptions leading to lower than expected income.
Enforcement Income	($3.2M)	($4.5M)	Longer than usual periods of inclement weather disrupted operations, resulting in fewer infringements earlier in the year.
Other Income	$6.6M	$7.7M	Income relating to the delayed settlement of the Fig and Wattle property divestment.
Parking Meter Income	($1.1M)	($1.3M)	Parking meter revenue is up 8% year on year. However inclement weather and improved public transport options have resulted in an unfavourable variance to budget.
Private Work Income	($2.2M)	($2.2M)	When utilities, developers or residents dig up roads and footpaths we charge a fee to restore and inspect. The budget was based on prior year income levels which included a few large projects. This trend has not continued in 2025/26, the forecast has been reduced.
Work Zone	($2.9M)	($3.8M)	The average value of work zone applications received are trending lower, and for shorter durations.

11. The primary operating expenditure variances to the budget are detailed in the table below:

Expenditure Type	2025/26 YTD budget variance	2025/26 full year forecast to budget variance	Comment
Employee Benefits and On-costs	($1.4M)	$2.0M	The forecast variance is primarily due to permanent vacancies, partially offset by an increase in agency staff used to backfill essential roles.
Consultancies	$0.5M	$1.4M	A range of smaller variances across the organisation.
Enforcement & infringement costs	($0.8M)	($1.1M)	The budget assumed profit share arrangements with the NSW Government would cease in 2025/26. The finalisation of these arrangements remain under negotiation.
Event Related	$1.6M	$1.8M	The variance reflects savings from reduced spend on outdoor dining, banners, and major event related activities.
Infrastructure Maintenance	$4.6M	$3.1M	Parks contract transition costs were lower than anticipated, along with delays in the finalisation of the stormwater asset condition contract resulting in the forecast reduction.
Property related expenditure	($3.0M)	($2.2M)	Largely driven by the lift in reactive and preventative property maintenance.
Service Contracts	($0.7M)	($1.4M)	Additional resources to address higher than contracted clean-up and bulky waste volumes.

Expenditure Type	2025/26 YTD budget variance	2025/26 full year forecast to budget variance	Comment
Stores & Materials	$1.3M	$1.2M	The cumulative impact of multiple smaller variances.
Waste Disposal Charges	$1.5M	$1.4M	Reduced expenditure due to lower residual waste and comingled recycling tonnages, plus a lower comingled recycling unit rate under the new processing contract.

12. The main variances which adjust the operating result to the net result are detailed in the table below:

Type	2025/26 YTD budget variance	2025/26 full year forecast to budget variance	Comment
Interest income	$2.1M	$2.9M	Higher actual interest rates on investments have been achieved compared to the budget assumption (4.25%). The lift in official interest rates by the Reserve Bank of Australia at their February & March meeting, driven by persistent inflation above the target range (2% - 3%), indicates rates will remain higher than anticipated.
Capital grants and contributions (Cash and WIK)	$8.3M	($3.2M)	The result reflects a higher-than-expected contribution from works-in-kind (non-cash) capital grants. While overall capital contributions are lower than the prior year, receipts to date are below budget expectations and remain uncertain.

Additional commentary on the third quarter operating result

13. Financial performance has been generally satisfactory across Council year to date. Most divisions are forecasting full year results that are favourable to their annual operating result budgets for 2025/26, apart from the Chief Operating Office, City Planning, Development and Transport and City Services (noted below). There are some individual units that are currently forecasting to have unfavourable results due to specific increased operational demands, as summarised at Attachment A.

14. The Chief Operations Office is forecasting an unfavourable operating result due to increased activity and costs associated with reactive and planned property maintenance, as well as a challenging commercial property leasing market.

15. City Planning, Development and Transport is forecasting an unfavourable operating result due to a decline in income from development applications.

16. City Services division is forecasting unfavourable operating result due to the profit share arrangement with the NSW Government. This expense was not included in the budget; the City has formally requested a cessation of this agreement with the NSW Government that has been in place for over 25 years.

Capital Expenditure

17. The Capital Works program achieved expenditure of $175.4M against a YTD budget of $207.1M.

18. The full year forecast of the capital works program has been reduced from a budget of $316.4M to $278.0M following the latest review, which assessed the expected delivery of projects and revised cost estimates for each individual project.

19. Progress on a number of projects and programs has advanced beyond that included within the program budget projections for 2025/26. Approval is therefore sought to bring forward funds of $0.3M from future years' capital works forward estimates, and to approve the transfer of $5.7M from capital works contingency, and to reallocate funds from relevant programs within the capital budget to continue to progress projects as detailed at Attachment B.

20. Significant variances are forecast for some of the 2025/26 capital program budgets and future years' forward estimates. These variances are listed and explained at Attachment B.

21. A financial summary of the Capital Works program, the proposed budget adjustments, and a status report on all commenced capital projects exceeding $5.0M in value is also provided at Attachment B.

22. Technology and Digital Services capital expenditure YTD, for internally developed projects, is $21.1M against a budget of $25.2M with a forecast of $28.7M that is $2.7M lower than the full year budget of $31.4M. Approval is sought to reallocate funds from relevant programs within the capital budget to continue to progress projects as detailed at Attachment B.

23. Plant and Equipment expenditure incurred YTD, net of disposals, was $10.4M against a budget of $15.6M with a full year forecast of $21.9M against a full year budget of $32.3M.

24. In the third quarter, the full-year forecast for net property acquisitions and divestments is $169.9M. This assumes the sale of the Fig and Wattle Site by 30 June and also includes a positive variance of $47.6M against budget, due to the deferred the acquisition timeframe for the building at 542–544 George Street, Sydney.

Commercial Property Debt Write Off

25. Fotolab Pty Ltd was a former commercial tenant, operating a photographic development and digital imaging business at the City’s 303 Pitt Street building. The lease with this tenant was assigned to the City when it acquired the 303-305 Pitt Street building in late 2016 (the lease commenced 1 January 2015 for a 4 year term with a 5 year option). The tenant experienced difficulty trading during the COVID period and vacated in April 2022. On vacating the premises, and after deducting the bank guarantee held as security for the lease, the tenant had accumulated net rental arrears of $173,647.82 (including GST).

26. The City has made numerous unsuccessful attempts to recover the outstanding debts, eventually seeking legal advice to recover these debts. The advice determined that, based on available information (including recent correspondence with the former tenant), that there was a very low likelihood of recovery.

27. Harbour City International Pty Ltd was a former commercial tenant, operating a travel agency business, booking interstate and international travel arrangements for individuals and businesses at the City’s 303 Pitt Street building. The lease with this tenant was also assigned to the City when it acquired the 303-305 Pitt Street building in late 2016 (the lease commenced 12 April 2016 for a 3 year term with a 3 year option). This tenant experienced difficulty trading during the COVID period (noting that the City provided rental relief at that time, within the bounds of the COVID regulations) and vacated the premises during the COVID period. On vacating the premises, the tenant had accumulated rental arrears of $111,019.05 (including GST).

28. The City has had difficulty contacting this tenant since they vacated and made numerous unsuccessful attempts to recover the outstanding debt, eventually seeking legal advice to recover the debt. The advice obtained is that attempts to reach the former tenant were unsuccessful and as such it is deemed that they are unable to be located.

29. Due to these reasons, it is recommended that Council write off both debts.

Operational Highlights

30. During this quarter the operational highlights included:

(a) The City's Lunar New Year celebrations in February 2026 included Sydney Lunar Festival with markets, music, drumming, and lion and dragon dancing in Haymarket, and events at our community centres and libraries such as traditional Chinese performances, dancing, crafts, calligraphy and a Crimson Horse Year talk with Feng Shui practitioner, Christine Gao. The City also partnered with the Kids Cancer Project, the official Sydney Lunar Festival charity partner, in a family fun day on 28 February 2026. On 22 February the Museum of Chinese in Australia opened in 744 George Street, Haymarket. The City supports the Museum through its Accommodation Grants Program. The first exhibition held at the museum – "Haymarket Merchants: The Making of Sydney's Chinatown" – honours the early Chinese merchant families who built the district. Celebrations concluded with a Lunar Extravaganza was held at Centennial Hall where cultural groups gave performances in dance, music and song.

(b) The NSW Seniors Festival Comedy Show was held at Sydney Town Hall on 3 March 2026 which over 1,000 senior people attended. This annual event encourages older people to see the lighter side of life as part of the festival’s cultural activities which also included a Rock and Roll party at the Reginald Murphy Community Centre featuring live music, food and drinks, healthy ageing activities such as pickleball, yoga, tai chi, boxercise, a strength and movement class, walking groups, a stroke safe information session and an older driver confidence workshop. Our libraries hosted brain training workshops and a ‘learn tech at your own pace’ session.

(c) We completed works to upgrade a number of our reserves – Vescey Reserve in Redfern, Regent Street Reserve in Paddington, Robyn Kemmis Reserve in Glebe and Cooper Street and Edgley Street reserves in Surry Hills. The upgrades included new seating, water bubblers, improved pathways, upgrade lighting, new gardens and lawn areas, and a new playground at Edgley Street reserve. At Robyn Kemmis Reserve we installed play equipment; a nature play area with plants and sandstone boulders; improved the barbecue area with seating and paving; planted more small trees and shrubs; and added a gated fence with low planting around the park boundary. We also completed an upgrade of Wulaba Park in Waterloo, installing new seating and garden areas, planting new trees and repairing paving.

(d) To help in reaching our tree canopy target, we gave 1,000 trees away to residents on 28 March 2026. To encourage diversity in the City’s greenery, 25 different types of plants were distributed, ranging from exotic species to those locally indigenous and native to Australia, some which produce fruit or flowers, some deciduous and others evergreen. The smallest type given away was the port wine magnolia from China while the largest was the tulipwood, which hails from eastern Australia.

(e) Cooling hubs, run by St Vincent's Hospital Sydney in partnership with the City of Sydney, provide an area for people experiencing homelessness to cool down with fans, misting spray and bottled water. They are activated during heatwaves in Sydney and operated 11 times over 3 years, with the last in early January 2026 during the "most significant" severe southern heatwave in years, when Western Sydney experienced its hottest day in 6 years.

(f) The 2026 Sydney Gay and Lesbian Mardi Gras festivities kicked off with the raising of the Progress Pride flag above Sydney Town Hall from 13 February to 1 March. The City hosted a stall at Mardi Gras Fair Day and over 40,000 people attended the markets in Victoria Park on 15 February 2026. Those visiting the City of Sydney’s stall were invited to contribute to a pride-themed art mural, make pronoun badges, check pet information and microchips, play dress ups and take photos at the photobooth, and take home free seedlings from City Farm. The City also took part in the Mardi Gras parade as we have done for more than 20 years This year the parade celebrated diverse communities and amplified trans visibility. 75 staff dressed in white, pink and blue who, when combined, formed a large-scale transgender flag followed behind the float themed Our Trans pride. Our pride.

(g) This year, the theme of International Women’s Day was Balance the Scales. Inspired by this theme, we presented the Superwomen of Justice: International Women’s Day pop art card making workshop at The Darling Square Library Makerspace. The workshop celebrated Australian trailblazers from Lilian Fowler and Jessie Street to prominent First Nations leaders and contemporary advocate Sherele Moody. Using photographs, including images sourced from the City of Sydney Archives, participants created bold pop art style cards.

(h) We also held our annual 3x3 basketball tournament at the KGV Recreation Centre in The Rocks on 8 March 2026. Ten teams took part in the tournament, with more than 40 participants competing. These events highlighted the City of Sydney’s ongoing commitment to promoting gender equality through inclusive participation in sport and strengthening community connections.

Key Implications

Strategic Alignment - Sustainable Sydney 2030-2050 Continuing the Vision

31. Sustainable Sydney 2030–2050 Continuing the Vision renews the communities’ vision for the sustainable development of the city to 2050. It includes 10 strategic directions to guide the future of the city, as well as 10 targets against which to measure progress.

32. The Delivery Program, Operational Plan and Resourcing Strategy support the achievement of the desired social, cultural, environmental and economic outcomes contained within the Community Strategic Plan Delivering Sustainable Sydney 2030–2050. This report supports the implementation of all strategic directions and objectives.

Organisational Impact

Risks

33. This approach is within the City's risk appetite, which states:

- The City has a responsibility to ensure that it has sufficient resources in the short, medium and long term to provide the levels of service that are both affordable and considered appropriate by the community.

- We maintain a cautious appetite to financial risks, aiming to minimise the likelihood and impact of significant financial losses. We prioritise the protection of our financial resources and our long-term financial sustainability. We strive to ensure that our financial decisions are well informed, based on sound financial analysis and are aligned with our strategic objectives.

- We assess our capacity to absorb financial losses and maintain sufficient financial resources to mitigate the impact of most unexpected events.

- We have minimal appetite for operating deficits as our operating surpluses are the primary source of funds to renew our assets and our capital works program.

Financial Implications

34. At quarter 3 the YTD Operating Result was $84.8M, with a full year forecast Operating Result of $117.1M, which is in line with budget. At quarter 3, the YTD Net Operating Result was $76.6M, with a full year forecast of $109.3M against a budget of $108.8M, a favourable variance of $0.4M.

35. As the evolving and challenging operating environment continues this financial year, the City will continue to closely monitor trends in forecast financial performance in detail against operational and capital programs within the long-term financial plan and ensure that reviews of our plans maintain our long-term financial sustainability.

36. The City remains in a strong financial position with a YTD cash balance of $692.2M on 31 March 2026, that is projected to be utilised over the life of the long term financial plan to deliver and maintain the City's strategies, services, assets and infrastructure on behalf of its community.

37. The operating result includes income from the anticipated settlement of the Fig and Wattle property sale, if the settlement does not proceed, the operating result would be negatively impacted.

Relevant Legislation

38. The Local Government Act 1993 and Local Government (General) Regulation 2021 require quarterly progress reports against the financial objectives.

39. In August 2025, the Office of Local Government issued revised Quarterly Budget Review Statement Guidelines under section 203(3) of the Local Government (General) Regulation 2021. The Guidelines mandate all councils to adopt a standardised reporting format and to submit finalised Quarterly Budget Review Statements and associated data returns to the Office of Local Government.

40. Section 406 of the Local Government Act 1993 requires councils to comply with the Integrated Planning and Reporting Guidelines, issued by the Chief Executive of the Office of Local Government. Essential element 4.9 of the Guidelines require regular reports (at least 6 monthly) against the Delivery Program.

Critical Dates / Time Frames

41. The quarterly report is due to be submitted to Council within 2 months of the end of the respective quarter.

42. The information contained within this report reflects Council's financial performance in the current financial year.

Public Consultation

43. There is no requirement for public consultation for this report.

JEAN-MICHEL CARRIERE

Executive Director Finance and Procurement

Attachment A

Financial Results Summary

Financial Summary
City of Sydney | Q3 2025/26

$ Millions *	Year-to-date Current Budget	Year-to-date Actual	Year-to-date Variance Fav/ (Unfav)	Full Year Original Budget	Full Year Adjustment	Full Year Current Budget	Full Year Annual Forecast	Full Year Variance Fav/ (Unfav)
Operating Income	561.1	546.8	(14.3)	748.5	-	748.5	736.1	(12.4)
Employee benefits and on-costs	239.3	240.7	(1.4)	319.0	-	319.0	317.0	2.0
Other operating expenditure	232.6	221.3	11.3	312.4	-	312.4	301.9	10.5
Operating Expenditure	471.9	462.0	9.9	631.4	-	631.4	618.9	12.5
OPERATING RESULT (before depreciation, interest, capital related costs and capital related income)	**89.2**	**84.8**	**(4.4)**	**117.1**	**-**	**117.1**	**117.1**	**-**
Add additional income:								
Interest Income	22.8	24.9	2.1	30.4	-	30.4	33.3	2.9
Capital grants and Contributions	55.8	64.1	8.3	97.4	-	97.4	94.2	(3.2)
Less additional expenses:								
Depreciation	96.8	95.1	1.7	129.0	-	129.0	129.0	-
Capital Project Related Costs	5.5	2.5	3.0	7.1	-	7.1	6.6	0.5
Add Net Gain on Disposal of Assets and Revaluations:								
Gain / (Loss) on Sale of Assets	-	0.3	0.3	-	-	-	0.3	0.3
NET OPERATING RESULT FOR THE YEAR ATTRIBUTABLE TO COUNCIL	**65.5**	**76.6**	**11.1**	**108.9**	**-**	**108.9**	**109.3**	**0.4**
Capital Works	207.1	175.4	31.7	276.7	39.6	316.4	278.0	38.4
Capital Works (Technology and Digital Services)	25.2	21.1	4.1	24.0	7.4	31.4	28.7	2.7
Plant and Equipment	15.6	10.4	5.2	23.2	9.2	32.3	21.9	10.4
Property Acquisitions and (Divestments)	(169.7)	(7.9)	(161.8)	(122.3)	-	(122.3)	(169.9)	47.6
TOTAL CAPITAL EXPENDITURE	**78.1**	**199.1**	**(121.0)**	**201.6**	**56.2**	**257.8**	**158.8**	**99.0**
Available funds:								
Opening Balance	765.0	765.0	-	687.7	77.3	765.0	765.0	-
Affordable housing pass through (as advised Q4 FY25)	(76.1)	(76.1)	-	-	(76.1)	(76.1)	(76.1)	-
Cash Surplus / (Deficit)	84.2	3.3	(80.9)	29.4	(49.3)	(19.9)	112.1	132.0
CLOSING CASH BALANCE	**773.1**	**692.2**	**(80.9)**	**717.1**	**(48.1)**	**669.0**	**801.0**	**132.0**

** minor rounding issues may be reflected due to use of **$ Millions** scale*

Quarterly Income Statement
City of Sydney | Q3 2025/26

$ Millions *	Year-to-date				Full Year						
	Current Budget	Actual	Variance *Fav/* *(Unfav)*	Variance %	Previous Year Actual 2024/25	Original Budget	Adjustment	Current Budget	Annual Forecast	Variance *Fav/* *(Unfav)*	Variance %
OPERATING INCOME											
Advertising Income	15.1	15.1	-	-	19.7	20.4	-	20.4	20.9	0.5	2%
Building & Development Application Income	5.2	2.5	(2.7)	(52%)	6.8	6.9	-	6.9	4.0	(2.9)	(42%)
Building Certificate	1.6	1.6	-	-	2.1	2.1	-	2.1	2.1	-	-
Child Care Fees	1.1	1.0	(0.1)	(9%)	1.3	1.5	-	1.5	1.5	-	-
Commercial Properties	56.8	52.5	(4.3)	(8%)	72.5	77.3	-	77.3	72.6	(4.7)	(6%)
Community Properties	9.4	9.3	(0.1)	(1%)	11.7	12.5	-	12.5	12.3	(0.2)	(2%)
Enforcement Income	32.9	29.7	(3.2)	(10%)	42.0	43.7	-	43.7	39.2	(4.5)	(10%)
Grants and Contributions	14.3	11.1	(3.2)	(22%)	16.0	18.5	-	18.5	18.4	(0.1)	(1%)
Health Related Income	1.4	1.5	0.1	7%	1.8	1.9	-	1.9	2.0	0.1	5%
Library Income	0.1	0.1	-	-	0.2	0.1	-	0.1	0.2	0.1	68%
Other Building Fees	10.4	9.7	(0.7)	(7%)	10.9	13.9	-	13.9	13.1	(0.8)	(6%)
Other Fees	4.3	5.0	0.7	16%	6.2	5.9	-	5.9	6.7	0.8	14%
Other Income	0.2	6.8	6.6	2827%	7.0	0.3	-	0.3	8.0	7.7	2474%
Parking Meter Income	37.3	36.2	(1.1)	(3%)	44.1	49.3	-	49.3	48.0	(1.3)	(3%)
Parking Station Income	8.4	8.4	-	-	10.9	11.3	-	11.3	11.2	(0.1)	(1%)
Private Work Income	5.7	3.5	(2.2)	(39%)	8.4	7.8	-	7.8	5.6	(2.2)	(28%)
Rates & Annual Charges	332.1	331.2	(0.9)	(0%)	421.5	442.8	-	442.8	442.1	(0.7)	(0%)
Sponsorship Income	0.2	0.0	(0.2)	(113%)	0.2	0.2	-	0.2	0.1	(0.1)	(48%)
Venue/Facility Income	10.6	10.6	-	-	32.9	14.5	-	14.5	14.2	(0.3)	(2%)
Work Zone	12.2	9.3	(2.9)	(24%)	14.5	16.1	-	16.1	12.3	(3.8)	(24%)
Operating income (excluding VIK)	**559.4**	**545.2**	**(14.2)**	**(3%)**	**730.7**	**746.9**	**-**	**746.9**	**734.4**	**(12.5)**	**(2%)**
Value-in-kind income	1.6	1.6	-	-	1.6	1.6	-	1.6	1.6	-	-
OPERATING INCOME	**561.1**	**546.8**	**(14.3)**	**(3%)**	**732.3**	**748.5**	**-**	**748.5**	**736.1**	**(12.4)**	**(2%)**

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Quarterly Income Statement
City of Sydney | Q3 2025/26

$ Millions *	Year-to-date Current Budget	Year-to-date Actual	Year-to-date Variance *Fav/ (Unfav)*	Year-to-date Variance %	Full Year Previous Year Actual 2024/25	Full Year Original Budget	Full Year Adjustment	Full Year Current Budget	Full Year Annual Forecast	Full Year Variance *Fav/ (Unfav)*	Full Year Variance %
EMPLOYEE BENEFITS AND ON-COSTS											
Salaries and Wages	190.3	186.3	4.0	2%	231.1	253.5	(0.1)	253.4	247.3	6.1	2%
Other Employee Related Costs	1.6	1.2	0.4	26%	1.6	2.2	-	2.2	2.2	-	-
Employee Oncosts	5.7	5.3	0.4	7%	8.7	7.9	-	7.9	5.2	2.7	34%
Agency Contract Staff	9.0	16.1	(7.1)	(79%)	25.1	11.7	-	11.7	20.6	(8.9)	(76%)
Superannuation	25.4	22.9	2.5	10%	27.6	33.7	0.2	33.9	29.8	4.1	12%
Travelling	0.2	0.1	0.1	57%	0.2	0.2	-	0.2	0.2	-	-
Workers Compensation Insurance	5.3	7.3	(2.0)	(37%)	10.1	7.1	-	7.1	9.1	(2.0)	(28%)
Fringe Benefit Tax	0.6	0.3	0.3	53%	0.5	0.8	-	0.8	0.8	-	-
Training Costs (excluding salaries)	1.3	1.2	0.1	8%	1.8	1.9	-	1.9	1.7	0.2	11%
Employee benefits and on-costs	**239.3**	**240.7**	**(1.4)**	**(1%)**	**306.6**	**319.0**	**-**	**319.0**	**317.0**	**2.0**	**1%**
OTHER OPERATING EXPENDITURE							-				
Bad & Doubtful Debts	0.2	(0.2)	0.4	178%	0.4	0.3	-	0.3	(0.2)	0.5	167%
Consultancies	2.1	1.6	0.5	24%	2.8	3.5	-	3.5	2.1	1.4	40%
Enforcement & Infringement Costs	4.5	5.3	(0.8)	(18%)	8.6	5.9	-	5.9	7.0	(1.1)	(19%)
Event Related Expenditure	12.2	10.6	1.6	13%	14.4	15.3	-	15.3	13.5	1.8	12%
Expenditure Recovered	(4.4)	(3.7)	(0.7)	16%	(5.9)	(5.9)	-	(5.9)	(6.1)	0.2	(3%)
Facility Management	9.1	8.5	0.6	7%	31.7	12.3	-	12.3	11.7	0.6	5%
General Advertising	0.9	0.4	0.5	57%	0.8	1.1	-	1.1	0.7	0.4	36%
Governance	1.5	1.2	0.3	20%	3.6	2.2	-	2.2	2.0	0.2	9%
Government Authority Charges	7.3	6.7	0.6	8%	8.6	9.7	-	9.7	8.9	0.8	8%
Grants, Sponsorships and Donations	23.5	23.4	0.1	0%	26.2	27.3	0.1	27.4	27.8	(0.4)	(1%)
Infrastructure Maintenance	48.5	43.9	4.6	9%	54.8	67.8	-	67.8	64.7	3.1	5%
Insurance	5.0	5.1	(0.1)	(2%)	7.5	6.7	-	6.7	6.7	-	-
IT Related Expenditure	13.8	13.0	0.8	6%	16.1	18.5	-	18.5	17.8	0.7	4%
Legal Fees	2.9	2.3	0.6	21%	2.9	3.9	-	3.9	3.8	0.1	3%
Operational Contingencies	-	-	-	-	-	3.5	(0.4)	3.1	1.4	1.7	56%
Other Asset Maintenance	3.1	3.2	(0.1)	(3%)	3.4	4.3	-	4.3	4.4	(0.1)	(2%)
Other Operating Expenditure	9.4	9.2	0.2	2%	10.8	12.2	-	12.2	11.9	0.3	2%
Postage & Couriers	1.5	1.3	0.2	13%	1.7	2.0	-	2.0	1.8	0.2	10%
Printing & Stationery	1.1	0.6	0.5	45%	1.3	1.5	-	1.5	1.1	0.4	27%
Project Management & Other Project Costs	1.3	1.3	-	-	1.3	1.3	-	1.3	1.4	(0.1)	(8%)
Property Related Expenditure	27.9	30.9	(3.0)	(11%)	44.0	38.0	-	38.0	40.2	(2.2)	(6%)
Service Contracts	19.1	19.8	(0.7)	(4%)	23.5	26.0	0.3	26.3	27.7	(1.4)	(5%)
Stores & Materials	4.2	2.9	1.3	31%	4.8	5.6	-	5.6	4.4	1.2	21%
Surveys & Studies	1.5	0.7	0.8	54%	1.7	1.8	-	1.8	1.7	0.1	5%

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Quarterly Income Statement
City of Sydney | Q3 2025/26

$ Millions *	Year-to-date Current Budget	Year-to-date Actual	Year-to-date Variance *Fav/ (Unfav)*	Year-to-date Variance %	Full Year Previous Year Actual 2024/25	Full Year Original Budget	Full Year Adjustment	Full Year Current Budget	Full Year Annual Forecast	Full Year Variance *Fav/ (Unfav)*	Full Year Variance %
Telephone Charges	2.0	2.2	(0.2)	(10%)	2.8	2.7	-	2.7	2.8	(0.1)	(4%)
Utilities	9.6	8.9	0.7	7%	12.3	12.7	-	12.7	12.6	0.1	1%
Vehicle Maintenance	2.4	1.8	0.6	25%	2.7	3.2	-	3.2	2.7	0.5	15%
Waste Disposal Charges	20.5	19.0	1.5	7%	24.8	27.0	-	27.0	25.6	1.4	5%
Interest Expense	-	-	-	-	0.2	-	-	-	-	-	-
Other operating expenditure (excluding VIK)	**230.9**	**219.7**	**11.2**	**5%**	**307.6**	**310.7**	**-**	**310.7**	**300.3**	**10.4**	**3%**
Value-in-kind (VIK) expenditure	1.6	1.6	-	-	1.6	1.6	-	1.6	1.6	-	-
Total other operating expenditure	**232.6**	**221.3**	**11.3**	**5%**	**309.3**	**312.4**	**-**	**312.4**	**301.9**	**10.5**	**3%**
OPERATING EXPENDITURE (excluding depreciation)	**471.9**	**462.0**	**9.9**	**2%**	**615.9**	**631.4**	**-**	**631.4**	**618.9**	**12.5**	**2%**
OPERATING RESULT (before depreciation, interest, capital related costs and capital income)	**89.2**	**84.8**	**(4.4)**	**(5%)**	**116.4**	**117.1**	**-**	**117.1**	**117.1**	**-**	**-**
Add additional income:							-				
Interest Income	22.8	24.9	2.1	9%	39.7	30.4	-	30.4	33.3	2.9	10%
Capital Grants	55.8	56.5	0.7	1%	75.0	91.4	-	91.4	85.2	(6.2)	(7%)
Capital Grants - Works In Kind	-	7.6	7.6	-	36.3	6.0	-	6.0	9.0	3.0	50%
Less additional expenses:							-				
Depreciation	96.8	95.1	1.7	2%	130.2	129.0	-	129.0	129.0	-	-
Capital Project Related Costs	5.5	2.5	3.0	54%	23.6	7.1	-	7.1	6.6	0.5	7%
Net gain/ (loss) on disposal of assets and revaluations:							-				
Gain Loss on Sale of Assets	-	0.3	0.3	-	(6.6)	-	-	-	0.3	0.3	-
Gain Loss on Properties	-	-	-	-	26.4	-	-	-	-	-	-
Gain Loss on Investment Funds	-	-	-	-	-	-	-	-	-	-	-
Loss on Revaluation of IPPE	-	-	-	-	-	-	-	-	-	-	-
NET OPERATING RESULT FOR THE YEAR ATTRIBUTABLE TO COUNCIL	**65.5**	**76.6**	**11.1**	**17%**	**133.5**	**108.9**	**-**	**108.9**	**109.3**	**0.4**	**0%**
CAPITAL EXPENDITURE											
Capital Works	207.1	175.4	31.7	15%	213.3	276.7	39.6	316.4	278.0	38.4	12%
Capital Works (Technology and Digital Services)	25.2	21.1	4.1	16%	17.3	24.0	7.4	31.4	28.7	2.7	9%
Plant and Equipment	15.6	10.4	5.2	33%	21.2	23.2	9.2	32.3	21.9	10.4	32%
Property Acquisitions and (Divestments)	(169.7)	(7.9)	(161.8)	95%	67.9	(122.3)	-	(122.3)	(169.9)	47.6	(39%)
TOTAL CAPITAL EXPENDITURE	**78.1**	**199.1**	**(121.0)**	**(155%)**	**319.6**	**201.6**	**56.2**	**257.8**	**158.8**	**99.0**	**38%**

** minor rounding issues may be reflected due to use of **$ Millions** scale*

Year-to-date budget vs actual operating result by division and unit
City of Sydney | Q3 2025/26

$ Millions *	INCOME				EXPENDITURE				OPERATING RESULT			
DIVISION / Unit	BUDGET	ACTUAL	Variance *Fav / (Unfav)*	% Variance	BUDGET	ACTUAL	Variance *Fav / (Unfav)*	% Variance	BUDGET	ACTUAL	Variance *Fav / (Unfav)*	% Variance
Chief Executive Office	**-**	**-**	**-**	**-**	**8.7**	**8.2**	**0.5**	**6%**	**(8.7)**	**(8.2)**	**0.5**	**6%**
Office of the Lord Mayor	-	-	-	-	3.5	3.4	0.1	3%	(3.5)	(3.4)	0.1	3%
Secretariat	-	-	-	-	1.5	1.4	0.1	7%	(1.5)	(1.4)	0.1	7%
Councillor Support	-	-	-	-	2.3	2.1	0.2	9%	(2.3)	(2.1)	0.2	9%
Chief Executive Office	-	-	-	-	1.4	1.3	0.1	7%	(1.4)	(1.3)	0.1	7%
Council Elections	-	-	-	-	0.0	0.0	-	-	(0.0)	(0.0)	-	-
Legal & Governance	**-**	**0.0**	**-**	**-**	**10.2**	**9.8**	**0.4**	**4%**	**(10.2)**	**(9.8)**	**0.4**	**4%**
Risk Management & Governance	-	0.0	-	-	3.7	3.5	0.2	5%	(3.7)	(3.5)	0.2	5%
Legal Services	-	-	-	-	5.9	5.6	0.3	5%	(5.9)	(5.6)	0.3	5%
Internal Audit	-	-	-	-	0.7	0.6	0.1	15%	(0.7)	(0.6)	0.1	15%
Chief Operations Office	**67.9**	**64.0**	**(3.9)**	**(6%)**	**65.2**	**67.1**	**(1.9)**	**(3%)**	**2.7**	**(3.0)**	**(5.7)**	**(212%)**
Chief Operations Office	-	-	-	-	0.6	0.7	(0.1)	(16%)	(0.6)	(0.7)	(0.1)	(16%)
Property Services	67.8	64.0	(3.8)	(6%)	49.8	51.9	(2.1)	(4%)	18.0	12.1	(5.9)	(33%)
Professional Services	-	-	-	-	3.4	4.1	(0.7)	(21%)	(3.4)	(4.1)	(0.7)	(21%)
Project Development and Delivery	-	-	-	-	2.8	2.3	0.5	18%	(2.8)	(2.3)	0.5	18%
City Design	-	-	-	-	4.6	4.3	0.3	6%	(4.6)	(4.3)	0.3	6%
Green Square	-	-	-	-	0.5	0.5	-	-	(0.5)	(0.5)	-	-
City Access & Transport	0.1	0.0	(0.1)	(183%)	3.2	3.0	0.2	6%	(3.1)	(3.0)	0.1	3%
Project Management Office	-	-	-	-	0.3	0.3	-	-	(0.3)	(0.3)	-	-
People Performance & Technology	**2.7**	**2.8**	**0.1**	**4%**	**46.9**	**43.3**	**3.6**	**8%**	**(44.3)**	**(40.5)**	**3.8**	**9%**
Customer Service	2.6	2.8	0.2	8%	6.6	6.0	0.6	9%	(4.0)	(3.2)	0.8	20%
People & Culture	-	0.0	-	-	7.4	7.0	0.4	5%	(7.4)	(7.0)	0.4	5%
Work Health & Safety	-	-	-	-	2.2	2.1	0.1	5%	(2.2)	(2.1)	0.1	5%
People Performance & Technology	-	-	-	-	0.9	0.6	0.3	33%	(0.9)	(0.6)	0.3	33%
Business & Service Improvement	-	-	-	-	1.1	0.9	0.2	19%	(1.1)	(0.9)	0.2	19%
Digital & Information Services	0.1	0.0	(0.1)	(116%)	28.7	26.6	2.1	7%	(28.6)	(26.6)	2.0	7%
City Life	**19.7**	**18.8**	**(0.9)**	**(5%)**	**90.6**	**86.7**	**3.9**	**4%**	**(70.9)**	**(67.9)**	**3.0**	**4%**
Creative City	1.1	1.1	-	-	31.2	30.4	0.8	3%	(30.2)	(29.3)	0.9	3%
Grants	0.1	0.1	-	-	22.9	22.9	-	-	(22.8)	(22.8)	-	-
Venue Management	11.2	10.6	(0.6)	(5%)	9.3	8.8	0.5	5%	1.9	1.8	(0.1)	(5%)
Social City	6.9	6.8	(0.1)	(1%)	19.6	18.4	1.2	6%	(12.6)	(11.6)	1.0	8%
City Economy & Safety	-	-	-	-	3.8	3.0	0.8	21%	(3.8)	(3.0)	0.8	21%
City Life Management	-	-	-	-	1.8	1.7	0.1	5%	(1.8)	(1.7)	0.1	5%
Sustainable & Resilient City	0.4	0.2	(0.2)	(56%)	1.8	1.5	0.3	17%	(1.5)	(1.3)	0.2	14%

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Year-to-date budget vs actual operating result by division and unit
City of Sydney | Q3 2025/26

$ Millions *	INCOME				EXPENDITURE				OPERATING RESULT			
DIVISION / Unit	BUDGET	ACTUAL	Variance *Fav / (Unfav)*	% Variance	BUDGET	ACTUAL	Variance *Fav / (Unfav)*	% Variance	BUDGET	ACTUAL	Variance *Fav / (Unfav)*	% Variance
Strategic Development & Engagement	**0.5**	**0.7**	**0.2**	**40%**	**16.6**	**15.1**	**1.5**	**9%**	**(16.1)**	**(14.4)**	**1.7**	**11%**
City Communications	-	-	-	-	7.8	7.5	0.3	4%	(7.8)	(7.5)	0.3	4%
Strategy & Urban Analytics	-	-	-	-	3.1	2.9	0.2	6%	(3.1)	(2.9)	0.2	6%
Resilient Sydney	0.5	0.7	0.2	40%	1.0	0.9	0.1	10%	(0.5)	(0.1)	0.4	75%
City Engagement	-	-	-	-	1.7	1.7	-	-	(1.7)	(1.7)	-	-
Sustainability & Resilience	-	-	-	-	1.6	1.0	0.6	38%	(1.6)	(1.0)	0.6	38%
First Nations Leadership	-	-	-	-	1.0	0.9	0.1	10%	(1.0)	(0.9)	0.1	10%
Strategic Development & Engagement	-	-	-	-	0.4	0.4	-	-	(0.4)	(0.4)	-	-
Corporate Costs	**337.0**	**340.4**	**3.4**	**1%**	**(2.1)**	**9.1**	**(11.2)**	**529%**	**339.1**	**331.3**	**(7.8)**	**(2%)**
Finance and Procurement	**0.5**	**0.6**	**0.1**	**19%**	**11.3**	**10.3**	**1.0**	**9%**	**(10.8)**	**(9.7)**	**1.1**	**10%**
Finance and Procurement Management	-	0.0	-	-	1.0	1.4	(0.4)	(38%)	(1.0)	(1.4)	(0.4)	(38%)
Business Planning & Performance	-	-	-	-	1.2	1.1	0.1	8%	(1.2)	(1.1)	0.1	8%
Financial Planning & Reporting	-	-	-	-	3.0	2.7	0.3	10%	(3.0)	(2.7)	0.3	10%
Revenue and Payments	0.5	0.6	0.1	19%	3.0	2.8	0.2	7%	(2.4)	(2.2)	0.2	8%
Procurement	-	0.0	-	-	3.1	2.3	0.8	26%	(3.1)	(2.3)	0.8	26%
City Services	**115.6**	**105.6**	**(10.0)**	**(9%)**	**189.2**	**179.1**	**10.1**	**5%**	**(73.6)**	**(73.6)**	**-**	**-**
Security & Emergency Management	-	-	-	-	5.0	5.3	(0.3)	(6%)	(5.0)	(5.3)	(0.3)	(6%)
City Rangers	32.6	29.5	(3.1)	(10%)	20.6	21.0	(0.4)	(2%)	12.1	8.6	(3.5)	(29%)
Parking Fleet and Depot Services	45.8	44.6	(1.2)	(3%)	15.1	13.8	1.3	9%	30.7	30.9	0.2	1%
City Greening & Leisure	1.6	1.6	-	-	39.8	37.6	2.2	6%	(38.2)	(36.0)	2.2	6%
City Services Management	-	-	-	-	0.7	0.7	-	-	(0.7)	(0.7)	-	-
Infrastructure Services	35.3	29.5	(5.8)	(16%)	43.4	38.5	4.9	11%	(8.1)	(9.0)	(0.9)	(11%)
City Cleansing & Resource Recovery	0.3	0.3	-	-	64.6	62.2	2.4	4%	(64.4)	(61.9)	2.5	4%
City Planning Development & Transport	**17.3**	**13.9**	**(3.4)**	**(20%)**	**35.3**	**33.3**	**2.0**	**6%**	**(18.0)**	**(19.4)**	**(1.4)**	**(8%)**
Health & Building	1.9	1.9	-	-	12.6	12.1	0.5	4%	(10.7)	(10.2)	0.5	5%
Construction & Building Certification Services	9.7	8.9	(0.8)	(8%)	2.7	2.6	0.1	4%	7.0	6.2	(0.8)	(11%)
Planning Assessments	5.2	2.4	(2.8)	(53%)	15.0	14.0	1.0	7%	(9.7)	(11.6)	(1.9)	(20%)
Strategic Planning & Urban Design	0.4	0.7	0.3	73%	5.0	4.5	0.5	10%	(4.6)	(3.8)	0.8	17%
Council	**561.1**	**546.8**	**(14.3)**	**(3%)**	**471.9**	**462.0**	**9.9**	**2%**	**89.2**	**84.8**	**(4.4)**	**(5%)**

* *minor rounding issues may be reflected due to use of **$ Millions** scale*

Full-year budget vs forecast operating result by division and unit
City of Sydney | Q3 2025/26

$ Millions *	INCOME				EXPENDITURE				OPERATING RESULT			
DIVISION / Unit	BUDGET	FORECAST	Variance *Fav / (Unfav)*	% Variance	BUDGET	FORECAST	Variance *Fav / (Unfav)*	% Variance	BUDGET	FORECAST	Variance *Fav / (Unfav)*	% Variance
Chief Executive Office	**-**	**-**	**-**	**-**	**11.6**	**11.4**	**0.2**	**2%**	**(11.6)**	**(11.4)**	**0.2**	**2%**
Office of the Lord Mayor	-	-	-	-	4.6	4.6	-	-	(4.6)	(4.6)	-	-
Secretariat	-	-	-	-	2.0	2.1	(0.1)	(5%)	(2.0)	(2.1)	(0.1)	(5%)
Councillor Support	-	-	-	-	3.1	3.0	0.1	3%	(3.1)	(3.0)	0.1	3%
Chief Executive Office	-	-	-	-	1.8	1.7	0.1	5%	(1.8)	(1.7)	0.1	5%
Council Elections	-	-	-	-	0.0	0.0	-	-	(0.0)	(0.0)	-	-
Legal & Governance	**-**	**-**	**-**	**-**	**13.6**	**13.4**	**0.2**	**1%**	**(13.6)**	**(13.4)**	**0.2**	**1%**
Risk Management & Governance	-	-	-	-	4.9	4.9	-	-	(4.9)	(4.9)	-	-
Legal Services	-	-	-	-	7.8	7.6	0.2	3%	(7.8)	(7.6)	0.2	3%
Internal Audit	-	-	-	-	0.9	0.9	-	-	(0.9)	(0.9)	-	-
Chief Operations Office	**92.0**	**87.8**	**(4.2)**	**(5%)**	**88.2**	**88.7**	**(0.5)**	**(1%)**	**3.8**	**(0.8)**	**(4.6)**	**(121%)**
Chief Operations Office	-	-	-	-	0.8	0.8	-	-	(0.8)	(0.8)	-	-
Property Services	91.9	87.7	(4.2)	(5%)	67.4	67.8	(0.4)	(1%)	24.5	19.9	(4.6)	(19%)
Professional Services	-	-	-	-	4.6	5.6	(1.0)	(22%)	(4.6)	(5.6)	(1.0)	(22%)
Project Development and Delivery	-	-	-	-	3.8	3.3	0.5	13%	(3.8)	(3.3)	0.5	13%
City Design	-	-	-	-	6.2	5.8	0.4	6%	(6.2)	(5.8)	0.4	6%
Green Square	-	-	-	-	0.6	0.7	(0.1)	(16%)	(0.6)	(0.7)	(0.1)	(16%)
City Access & Transport	0.1	0.1	-	-	4.3	4.3	-	-	(4.2)	(4.2)	-	-
Project Management Office	-	-	-	-	0.4	0.4	-	-	(0.4)	(0.4)	-	-
People Performance & Technology	**3.5**	**3.7**	**0.2**	**6%**	**63.2**	**60.5**	**2.7**	**4%**	**(59.6)**	**(56.7)**	**2.9**	**5%**
Customer Service	3.4	3.6	0.2	6%	8.8	8.0	0.8	9%	(5.3)	(4.4)	0.9	17%
People & Culture	-	-	-	-	10.2	10.1	0.1	1%	(10.2)	(10.1)	0.1	1%
Work Health & Safety	-	-	-	-	3.0	2.9	0.1	3%	(3.0)	(2.9)	0.1	3%
People Performance & Technology	-	-	-	-	1.2	1.0	0.2	17%	(1.2)	(1.0)	0.2	17%
Business & Service Improvement	-	-	-	-	1.5	1.2	0.3	21%	(1.5)	(1.2)	0.3	21%
Digital & Information Services	0.1	0.1	-	-	38.5	37.3	1.2	3%	(38.4)	(37.2)	1.2	3%
City Life	**25.8**	**24.7**	**(1.1)**	**(4%)**	**113.9**	**109.5**	**4.4**	**4%**	**(88.1)**	**(84.9)**	**3.2**	**4%**
Creative City	1.1	1.2	0.1	9%	38.4	37.5	0.9	2%	(37.2)	(36.4)	0.8	2%
Grants	0.1	0.1	-	-	27.1	27.5	(0.4)	(1%)	(27.0)	(27.4)	(0.4)	(1%)
Venue Management	14.8	13.9	(0.9)	(6%)	12.3	11.3	1.0	8%	2.5	2.6	0.1	4%
Social City	9.3	9.2	(0.1)	(1%)	25.8	24.1	1.7	7%	(16.4)	(14.9)	1.5	9%
City Economy & Safety	-	-	-	-	5.2	4.3	0.9	17%	(5.2)	(4.3)	0.9	17%
City Life Management	-	-	-	-	2.4	2.3	0.1	4%	(2.4)	(2.3)	0.1	4%
Sustainable & Resilient City	0.4	0.3	(0.1)	(28%)	2.6	2.4	0.2	8%	(2.3)	(2.2)	0.1	4%

** minor rounding issues may be reflected due to use of **$ Millions** scale*

Full-year budget vs forecast operating result by division and unit
City of Sydney | Q3 2025/26

$ Millions *	INCOME				EXPENDITURE				OPERATING RESULT			
DIVISION Unit	BUDGET	FORECAST	Variance *Fav / (Unfav)*	% Variance	BUDGET	FORECAST	Variance *Fav / (Unfav)*	% Variance	BUDGET	FORECAST	Variance *Fav / (Unfav)*	% Variance
Strategic Development & Engagement	**0.8**	**0.8**	**-**	**-**	**22.4**	**20.8**	**1.6**	**7%**	**(21.6)**	**(20.0)**	**1.6**	**7%**
City Communications	-	-	-	-	10.5	9.7	0.8	8%	(10.5)	(9.7)	0.8	8%
Strategy & Urban Analytics	-	-	-	-	4.1	3.8	0.3	7%	(4.1)	(3.8)	0.3	7%
Resilient Sydney	0.8	0.8	-	-	1.4	1.4	-	-	(0.6)	(0.6)	-	-
City Engagement	-	-	-	-	2.4	2.4	-	-	(2.4)	(2.4)	-	-
Sustainability & Resilience	-	-	-	-	2.0	1.9	0.1	5%	(2.0)	(1.9)	0.1	5%
First Nations Leadership	-	0.0	-	-	1.5	1.3	0.2	13%	(1.5)	(1.3)	0.2	13%
Strategic Development & Engagement	-	-	-	-	0.5	0.5	-	-	(0.5)	(0.5)	-	-
Corporate Costs	**449.3**	**456.0**	**6.7**	**1%**	**0.2**	**9.1**	**(8.9)**	**(3769%)**	**449.0**	**447.0**	**(2.0)**	**(0%)**
Finance and Procurement	**0.7**	**0.7**	**-**	**-**	**15.1**	**13.3**	**1.8**	**12%**	**(14.3)**	**(12.6)**	**1.7**	**12%**
Finance and Procurement Management	-	-	-	-	1.4	1.5	(0.1)	(7%)	(1.4)	(1.5)	(0.1)	(7%)
Business Planning & Performance	-	-	-	-	1.6	1.5	0.1	6%	(1.6)	(1.5)	0.1	6%
Financial Planning & Reporting	-	-	-	-	4.1	3.6	0.5	12%	(4.1)	(3.6)	0.5	12%
Revenue and Payments	0.7	0.7	-	-	3.8	3.5	0.3	8%	(3.1)	(2.8)	0.3	10%
Procurement	-	0.0	-	-	4.2	3.2	1.0	24%	(4.2)	(3.2)	1.0	24%
City Services	**153.4**	**142.8**	**(10.6)**	**(7%)**	**256.2**	**247.1**	**9.1**	**4%**	**(102.8)**	**(104.3)**	**(1.5)**	**(1%)**
Security & Emergency Management	-	-	-	-	6.7	6.9	(0.2)	(3%)	(6.7)	(6.9)	(0.2)	(3%)
City Rangers	43.3	38.9	(4.4)	(10%)	27.6	27.5	0.1	0%	15.7	11.5	(4.2)	(27%)
Parking Fleet and Depot Services	60.6	59.2	(1.4)	(2%)	20.1	18.8	1.3	6%	40.4	40.4	-	-
City Greening & Leisure	2.3	2.4	0.1	4%	55.0	51.8	3.2	6%	(52.7)	(49.4)	3.3	6%
City Services Management	-	-	-	-	1.0	1.0	-	-	(1.0)	(1.0)	-	-
Infrastructure Services	46.9	41.9	(5.0)	(11%)	59.8	57.4	2.4	4%	(12.9)	(15.5)	(2.6)	(20%)
City Cleansing & Resource Recovery	0.3	0.4	0.1	33%	86.1	83.8	2.3	3%	(85.8)	(83.5)	2.3	3%
City Planning Development & Transport	**23.0**	**19.5**	**(3.5)**	**(15%)**	**47.0**	**45.1**	**1.9**	**4%**	**(24.0)**	**(25.6)**	**(1.6)**	**(7%)**
Health & Building	2.6	2.7	0.1	4%	16.9	16.0	0.9	5%	(14.3)	(13.3)	1.0	7%
Construction & Building Certification Services	12.9	11.7	(1.2)	(9%)	3.6	3.6	-	-	9.3	8.1	(1.2)	(13%)
Planning Assessments	7.0	4.0	(3.0)	(43%)	20.0	18.8	1.2	6%	(13.0)	(14.7)	(1.7)	(13%)
Strategic Planning & Urban Design	0.5	1.1	0.6	109%	6.6	6.7	(0.1)	(2%)	(6.0)	(5.7)	0.3	5%
Council	**748.5**	**736.1**	**(12.4)**	**(2%)**	**631.4**	**618.9**	**12.5**	**2%**	**117.1**	**117.1**	**-**	**-**

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Full-year income and expenditure forecast as at Q3 by principal activity
City of Sydney | Q3 2025/26

$ Millions*	Operating income			Operating expenditure			Operating result		
	Budget	Forecast	Variance Fav / (Unfav)	Budget	Forecast	Variance Fav / (Unfav)	Budget	Forecast	Variance Fav / (Unfav)
Responsible governance and stewardship	539.2	541.8	2.6	186.6	185.0	1.6	352.6	356.7	(4.1)
A leading environmental performer	2.6	2.6	-	110.8	107.7	3.1	(108.2)	(105.1)	(3.1)
Public places for all	49.1	44.2	(4.9)	107.3	101.8	5.5	(58.2)	(57.6)	(0.6)
Design excellence and sustainable development	23.1	19.5	(3.6)	53.1	52.6	0.5	(30.0)	(33.1)	3.1
A city for walking, cycling and public transport	62.8	61.7	(1.1)	16.6	16.1	0.4	46.2	45.6	0.7
An equitable and inclusive city	7.6	7.7	0.1	47.8	50.0	(2.2)	(40.2)	(42.4)	2.2
Resilient and diverse communities	60.8	55.0	(5.8)	57.2	55.6	1.6	3.6	(0.6)	4.2
A thriving cultural and creative life	3.0	3.4	0.4	15.2	15.0	0.2	(12.2)	(11.6)	(0.6)
A transformed and innovative economy	0.2	0.2	-	31.3	29.6	1.7	(31.1)	(29.4)	(1.7)
Housing for all	-	-	-	5.5	5.4	0.1	(5.5)	(5.4)	(0.1)
Council	**748.5**	**736.1**	**(12.4)**	**631.4**	**618.9**	**12.5**	**117.1**	**117.1**	**-**

* *minor rounding issues may be reflected due to use of **$ Millions** scale*

Capital Budget Review Statement
City of Sydney | Q3 2025/26

$ Millions*	Year-to-date			Full-year					
	Current Budget	Actual	Variance Fav / (Unfav)	Original Budget	Adj.	Current Budget	Proposed Adj.	Proposed Budget	Forecast
Capital Expenditure									
Public Domain	36.9	25.5	11.4	47.4	6.0	53.4	-	53.4	39.7
Properties - Community, Cultural and Recreational	19.8	23.8	(4.0)	16.0	8.6	24.6	-	24.6	29.9
Open Space & Parks	14.5	14.0	0.5	15.7	3.1	18.8	0.1	18.9	17.3
Public Art	0.8	0.5	0.3	1.3	0.7	2.0	-	2.0	1.7
Green Infrastructure	2.8	1.8	1.0	5.5	1.9	7.3	-	7.3	4.5
Bicycle Related Works	13.8	8.0	5.8	13.8	6.0	19.8	2.0	21.7	11.4
Properties - Investment and Operational	0.0	0.0	-	1.3	0.0	1.3	-	1.3	0.1
Stormwater Drainage	1.0	0.1	0.9	2.2	-	2.2	-	2.2	1.9
			-					-	
Capital Programs Asset Enhancement	**89.5**	**73.5**	**16.0**	**103.1**	**26.2**	**129.3**	**2.1**	**131.4**	**106.5**
			-						
Public Art	0.4	0.4	0.0	1.6	(0.1)	1.6	-	1.6	1.4
Open Space & Parks	28.1	25.4	2.8	38.7	4.6	43.3	0.6	43.9	41.4
Public Domain	24.7	20.0	4.7	38.0	0.5	38.6	-	38.6	39.3
Properties Assets	39.0	32.3	6.7	53.7	10.6	64.3	3.4	67.7	55.7
Infrastructure - Roads Bridges Footways	18.9	16.9	2.0	25.1	-	25.1	(0.0)	25.1	25.1
Stormwater Drainage	7.5	6.9	0.6	8.5	0.0	8.5	-	8.5	8.5
Capital Programs Asset Renewal	**118.7**	**101.9**	**16.8**	**165.6**	**15.7**	**181.3**	**4.0**	**185.3**	**171.5**
			-						
Contingency	(1.1)	-	(1.1)	8.0	(2.3)	5.7	(5.7)	(0.0)	-
			-						
Project expenditure not creating asset value	(5.5)	(2.5)	(3.0)	(7.1)	-	(7.1)	-	(7.1)	(6.6)
Net Capital Expenditure	**201.6**	**172.9**	**28.7**	**269.7**	**39.6**	**309.3**	**0.3**	**309.7**	**271.4**
			-						
Capital Works (Technology and Digital Services)	**25.2**	**21.1**	**4.1**	**24.0**	**7.4**	**31.4**	**-**	**31.4**	**28.7**
Plant and Equipment	**15.6**	**10.4**	**5.2**	**23.2**	**9.2**	**32.3**	**-**	**32.3**	**21.9**
Property Acquisition / (Divestment)	**(169.7)**	**(7.9)**	**(161.8)**	**(122.3)**	**-**	**(122.3)**	**-**	**(122.3)**	**(169.9)**
Subtotal	**72.6**	**196.6**	**(124.0)**	**194.6**	**56.1**	**250.7**	**0.3**	**251.1**	**152.1**

* *minor rounding issues may be reflected due to use of **$ Millions** scale*

Capital Budget Review Statement
City of Sydney | Q3 2025/26

$ Millions*	Year-to-date			Full-year					
	Current Budget	Actual	Variance Fav / (Unfav)	Original Budget	Adj.	Current Budget	Proposed Adj.	Proposed Budget	Forecast
Capital Funding									
Domestic Waste Reserve	-	-	-	-	-	-		-	-
Stormwater Management Reserve	1.5	1.6	(0.1)	2.1	-	2.1	-	2.1	2.1
Developer Contributions (General)	45.9	38.8	7.1	62.3	4.3	66.5	-	66.5	57.0
Commercial Property	-	-	-	-	-	-		-	-
Infrastructure Contingency Reserve	-	-	-	-	-	-		-	-
Operational Facilities	-	-	-	-	-	-		-	-
Community Facilities Reserve	-	-	-	-	-	-		-	-
Green Infrastructure Reserve	1.5	0.7	0.8	2.3	-	2.3	-	2.3	2.3
Green Square Reserve	32.6	24.0	8.6	36.5	5.9	42.4	-	42.4	32.7
Heritage Conservation Fund Reserve	13.6	13.6	-	14.6	-	14.6	-	14.6	20.7
Renewable Energy	-	-	-	-	-	-	-	-	-
Public Road Reserve	-	-	-	-	-	-		-	-
Specific Reserve Funding	**95.2**	**78.6**	**16.6**	**117.7**	**10.2**	**127.9**	**-**	**127.9**	**114.9**
General Funding	**(22.6)**	**117.9**	**(140.5)**	**76.8**	**45.9**	**122.8**	**0.3**	**123.1**	**37.2**
Total Funding	**72.6**	**196.6**	**(124.0)**	**194.6**	**56.1**	**250.7**	**0.3**	**251.1**	**152.1**

* *minor rounding issues may be reflected due to use of **$ Millions** scale*

Cash and Investments Budget Review Statement
City of Sydney | Q3 2025/26

$ Millions*	Opening Balance	Year-to-date			Full-year		
	Actual	Transfer to	Transfer from	Actual	Transfer to	Transfer from	Forecast
Externally Restricted							
Developer Contributions (General)	108.8	66.4	(121.1)	54.1	54.0	(135.2)	27.6
Specific Purpose Unexpended Grants	2.5	13.6	(11.3)	4.8	18.1	(15.0)	5.5
Domestic Waste Reserve	41.3	53.4	(51.9)	42.8	71.6	(70.1)	42.7
Stormwater Management Reserve	-	1.6	(1.6)	-	2.1	(2.1)	-
Total Externally Restricted Cash and Investments	**152.5**	**134.9**	**(185.8)**	**101.6**	**145.8**	**(222.5)**	**75.8**
Internally Restricted							
Supported Accommodation, Affordable and Diverse Housing Fund	19.0	-	(3.1)	15.9	-	(3.1)	15.9
Employee Leave Entitlement Reserve	7.8	2.3	(2.1)	8.0	3.0	(2.5)	8.3
Green Infrastructure Reserve	3.7	-	(0.7)	3.0	-	(2.3)	1.3
Green Square Reserve	162.9	-	(24.0)	138.9	-	(32.7)	130.2
Heritage Conservation Fund Reserve	68.7	-	(13.6)	55.1	-	(20.7)	48.0
Public Liability Insurance Reserve	1.0	-	-	1.0	-	-	1.0
Performance Cash Bonds	25.7	7.5	(5.3)	27.9	9.7	(6.8)	28.7
Workers Compensation Reserve	26.6	2.0	-	28.6	3.3	-	29.9
Total Internally Restricted Cash and Investments	**315.4**	**11.8**	**(48.7)**	**278.5**	**16.1**	**(68.2)**	**263.3**
Total Restricted Cash and Investments	**467.9**	**146.7**	**(234.5)**	**380.1**	**161.8**	**(290.6)**	**339.1**
Unrestricted Cash and Investments	**297.0**			**312.1**			**461.9**
Cash and Cash Equivalents	43.5			23.4			
Investments	721.5			668.8			
Total - Cash and Investments	**765.0**			**692.2**			**801.0**

* *minor rounding issues may be reflected due to use of **$ Millions** scale*

Developer Contributions Summary
City of Sydney | Q3 2025/26

$'000	Opening Balance As at 1 July 2025	Developer Contributions Received: Cash	Developer Contributions Received: Non-Cash Land	Developer Contributions Received: Non-Cash Other	Interest Earned	Amounts Expended	Internal Borrowings to/(from)	Held as Restricted Asset	Cumulative balance of internal borrowings to/(from)
Purpose									
Drainage	12,745	419				(2)	(419)	12,743	20,739
Roads								0	
Traffic facilities	913	1,251				(1,303)		862	(3,924)
Parking								0	
Open space	12,151	8,762		3,327		(11,381)	2,398	15,257	(30,083)
Community facilities	32	1,979				(32)	(1,979)	(0)	13,268
Other								0	
Total S7.11 Under plans	**25,842**	**12,411**	**0**	**3,327**	**0**	**(12,718)**	**0**	**28,861**	**0**
S7.11 Not under plans									
S7.12 Levies		23,086				(23,086)		0	
S7.4 Planning agreements	64,478	2,111		4,317	1,116	(1,450)		70,573	
S61 Contributions		1,522				(1,522)		0	
Section 7.4 - affordable housing	76,157	25,798				(82,314)		19,642	
Total Developer Contributions	**166,477**	**64,929**	**0**	**7,644**	**1,116**	**(121,090)**	**0**	**119,076**	**0**

Notes:

All developer contributions received are summarised above, and distinguished as cash or non cash. Recognition occurs when Council gains control over the asset (cash or non cash).

Developer contributions may only be expended for the purpose for which the contributions were required, however council may apply contributions according to the priorities established in work schedules for the contribution plan.

Section 7.11 of the Environmental Planning and Assessment Act 1979. City of Sydney operates one section 7.11 contributions plan (the City of Sydney Development Contributions Plan 2015). Under this plan, Council levies contributions towards provision or improvement of amenities or services infrastructure associated with development. It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

Section 7.12 levies at the City of Sydney are operating in recoupment (i.e. we have already funded and developed the infrastructure projects by the time the developer contribution is received. The City of Sydney operates one section 7.12 plan (Central Sydney Development Contributions Plan 2020).

Contributions for affordable housing are levied and collected through conditions of consent (or occasionally planning agreements), in accordance with the City of Sydney Affordable Housing Program. Contributions received through this program are distributed to community housing providers (CHPs), as detailed in the Affordable Housing Contributions Distribution Plan. The City recognises affordable housing contributions as a liability, pending distribution/s to CHPs.

'Amounts Expended' only includes monetary expenditure.

Restricted assets comprise unspent cash contributions and works-in-kind/cash contributions receivable that have been secured by bank guarantee/security deposit.

Contingency Report
City of Sydney | March 2026

$'000		CEO	General	Capital Works	Total
	Adopted budget - contingency	2,000	1,500	8,000	11,500
	Less Approved Contingency Allocations:				
Sep	Aboriginal and Torres Strait Islander Collaboration Fund Grant - Wyanga Aboriginal Aged Care Program		(100)		(100)
Sep	Sutherland Shire Council Animal Shelter - 2024/25 variable amount	(340)			(340)
Q2 Oct - Dec	Capital Works contingency as per adopted Q2 report attachment B			(2,274)	(2,274)
	Allocated:	(340)	(100)	(2,274)	(2,714)
	Funds Available:				
	Operational*	-	1,400		
	Capital			5,726	
	Unallocated contingency	-	1,400	5,726	7,126

*CEO Contingency has been forecasted to nil at Q2

City of Sydney

Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review Statement for City of Sydney for the period to 31 March 2026 indicates that Council’s financial position is satisfactory.

The City's restricted funds have been invested in accordance with Council's investment policies and reconciled to the monthly investment report, together with the funds invested and cash at bank.

The date of the last bank reconciliation for the quarter ending 31 March 2026 was Wednesday 1 April 2026.

JEAN-MICHEL CARRIERE
Executive Director Finance and Procurement

Attachment B

Capital Expenditure Financial Results

Capital Works Expenditure Summary
City of Sydney | Q3 2025/26

$ Millions*	Prior Years Actual	Year-to-date: Mar YTD Budget	Mar YTD Actual	Variance Fav / (Unfav)	Life-to-date actual (Prior Years + YTD)	Full-year: 2025/26 Current Budget	2025/26 Current Forecast	Variance Fav / (Unfav)	4 Years Budget Total	Total Project: 2029/30 - 2034/35 Budget Years Total	Budget	Forecast	Variance Fav / (Unfav)
Public Domain	141.0	36.9	25.5	11.4	166.5	53.4	39.7	13.7	237.8	157.3	536.1	540.7	(4.6)
Properties - Community, Cultural and Recreational	50.9	19.8	23.8	(4.0)	74.6	24.6	29.9	(5.3)	51.0	38.4	140.3	137.0	3.3
Open Space & Parks	63.7	14.5	14.0	0.6	77.7	18.8	17.3	1.5	101.1	69.6	234.4	231.6	2.8
Public Art	5.1	0.8	0.5	0.3	5.6	2.0	1.7	0.3	12.0	8.7	25.8	25.5	0.3
Green Infrastructure	14.8	2.8	1.8	1.0	16.6	7.3	4.5	2.8	19.9	10.1	44.8	44.7	0.1
Bicycle Related Works	50.2	13.8	8.0	5.8	58.2	19.8	11.4	8.4	38.4	18.7	107.2	108.0	(0.8)
Properties - Investment and Operational	1.1	0.0	0.0	(0.0)	1.1	1.3	0.1	1.2	10.2	83.9	95.1	95.1	-
Stormwater Drainage	2.5	1.0	0.1	0.9	2.5	2.2	1.9	0.3	17.4	29.5	49.4	49.4	-
Capital Programs Asset Enhancement	**329.3**	**89.5**	**73.5**	**16.0**	**402.9**	**129.3**	**106.5**	**22.8**	**487.7**	**416.1**	**1,233.1**	**1,232.1**	**1.0**
Public Art		0.4	0.4	0.0	0.4	1.6	1.4	0.2	4.4	4.5	8.9	9.3	(0.4)
Open Space & Parks		28.1	25.4	2.8	25.4	43.3	41.4	1.9	154.7	196.2	350.9	351.5	(0.6)
Public Domain		24.7	20.0	4.7	20.0	38.6	39.3	(0.7)	126.2	76.6	202.9	202.8	0.1
Properties Assets		39.0	32.3	6.7	32.3	64.3	55.7	8.6	237.4	244.9	482.3	526.5	(44.2)
Infrastructure - Roads Bridges Footways		18.9	16.9	2.0	16.9	25.1	25.1	-	97.2	164.2	261.4	261.4	-
Stormwater Drainage		7.5	6.9	0.6	6.9	8.5	8.5	-	28.1	44.4	72.5	72.5	-
Capital Programs Asset Renewal		**118.7**	**101.9**	**16.8**	**101.9**	**181.3**	**171.5**	**9.8**	**648.1**	**730.9**	**1,379.0**	**1,424.0**	**(45.1)**
Contingency		(1.1)	-	(1.1)	-	5.7	-	5.7	5.7	-	5.7	-	**5.7**
TOTAL CAPITAL WORKS	**329.3**	**207.1**	**175.4**	**31.6**	**504.8**	**316.4**	**278.0**	**38.4**	**1,141.5**	**1,147.0**	**2,617.8**	**2,656.2**	**(38.3)**

* *minor rounding issues may be reflected due to use of **$ Millions** scale*

Capital Works - Individual Projects as per 2025/26 plan > $5M
City of Sydney | Q3 2025/26

Project Name	Project Group	Prior Years Actual	2025/26 YTD Actual	Life to date Actual	Total Project Budget	Total Project Forecast	Variance	Q3 March 2026 Status Comments
		$ Millions*						
City Centre Sydney Square Upgrade	Public Domain - Asset Enhancement	0.4	0.7	1.2	35.0	35.0	-	Head Design Consultant engaged and concept design and detailed site investigations underway. Key terms for Heads of Agreement between the City and Sydney Anglican Properties endorsed by Council in February 2026
Dixon Street Public Domain Improvements	Public Domain - Asset Enhancement	0.8	1.2	2.0	8.5	9.0	(0.5)	Conduit and paving construction works on track for completion mid 2026. Furniture procurement underway and lighting design progressing.
Green Square to Ashmore Connection	Public Domain - Asset Enhancement	33.4	3.4	36.9	37.9	39.8	(1.8)	Eastern section (Botany Rd to O'Riordan St) was opened to the public mid 2024. Construction of western section (O'Riordan St to Bowden St) have been delayed due to service authority approvals and works. Forecast completion by mid 2026. Additional costs due to utility authority delays.
Crown Street Public Domain	Public Domain - Asset Enhancement	24.8	8.1	32.9	33.1	33.0	0.1	Works almost complete. Final minor electrical works pending untility approvals.
Redfern and Darlington Pedestrian Improvements	Public Domain - Asset Enhancement	1.7	0.6	2.3	6.1	6.1	-	Wilson Plaza and Lawson Street Crossing complete. Planning for other projects underway and will be progresively roled out over the next 2 years.
Northern Enterprise Precinct Public Domain Works	Public Domain - Asset Enhancement	-	-	-	5.0	5.0	-	Future Year Project
Loftus St, Reiby Pl & Customs House Ln Upgrade	Public Domain - Asset Enhancement	7.2	1.6	8.8	9.1	8.9	0.1	Project complete.
George Street North Pedestrianisation (Hunter to Alfred Sts)	Public Domain - Asset Enhancement	19.9	7.3	27.1	44.0	49.0	(5.0)	Increased forecast reflexs the updated concept design as being negotiated with TfNSW for the second stage between Essex St and Alfred St.
Erskineville Road Village footpath upgrade	Public Domain - Asset Enhancement	-	0.1	0.1	10.0	10.0	-	Future Year Project - planning has commenced
Harbour Street Footpath Public Domain Upg (Hay to Goulburn)	Public Domain - Asset Enhancement	-	-	-	6.0	6.0	-	Future Year Project
Link Road and Epsom Road Intersection	Public Domain - Asset Enhancement	0.5	0.3	0.8	12.5	11.2	1.3	Construction contractor appointed and construction to commence in Q4 of FY26.
Campbell Street Public Domain Upg (George to Pitt Street)	Public Domain - Asset Enhancement	-	-	-	8.0	8.0	-	Future Year Project
Victoria St Public Domain Upg (Craigend Street to Burton St)	Public Domain - Asset Enhancement	0.2	0.4	0.6	15.0	15.0	-	Council endorsed. Head contratcor Appointed. Detialed desgin underway. Construction Planned for Q.3 Fy27
Stanley St Public Domain Upgrade (Crown to Riley)	Public Domain - Asset Enhancement	-	-	-	5.0	5.0	-	Future Year Project
Green Square Public School and Community Spaces	Properties - Community, Cultural and Recreational - Asset Enhancement	20.9	6.1	27.0	28.0	28.0	-	Project complete.
New Childcare - Fig & Wattle Street Ultimo	Properties - Community, Cultural and Recreational - Asset Enhancement	-	-	-	8.0	8.0	-	Future Year Project
Sports Facilities - Fig & Wattle Street Ultimo	Properties - Community, Cultural and Recreational - Asset Enhancement	-	-	-	7.0	7.0	-	Future Year Project

* *minor rounding issues may be reflected due to use of* ***$ Millions*** *scale*

Capital Works - Individual Projects as per 2025/26 plan > $5M
City of Sydney | Q3 2025/26

Project Name	Project Group	Prior Years Actual	2025/26 YTD Actual	Life to date Actual	Total Project Budget	Total Project Forecast	Variance	Q3 March 2026 Status Comments
		$ Millions*						
Huntley Street Recreation Centre - Development	Properties - Community, Cultural and Recreational - Asset Enhancement	9.1	17.1	26.2	33.6	33.6	-	Construction under way, forecast for completion mid 2026.
Chippendale Community Facility	Properties - Community, Cultural and Recreational - Asset Enhancement	-	-	-	5.0	5.0	-	Future Year Project
Waterloo Estate Community Facilities	Properties - Community, Cultural and Recreational - Asset Enhancement	-	-	-	10.0	10.0	-	Future Year Project
Mandible Street Sports Precinct	Open Space & Parks - Asset Enhancement	0.2	0.2	0.5	78.0	78.0	-	Head Design Consultant engaged and concept design and detailed site investigations underway.
Sydney Park - Fmr Nursery Re-use	Open Space & Parks - Asset Enhancement	0.0	0.1	0.1	12.0	12.1	-	Head Design Consultant (Landscape Architect) tender in progress.
Gunyama Park Stage 2 & George Julius Avenue North	Open Space & Parks - Asset Enhancement	10.5	12.0	22.5	29.6	27.0	2.6	Construction under way, forecast for completion mid 2026.
Oxford street west and Liverpool Street Cycleway	Bicycle Related Works - Asset Enhancement	15.0	3.1	18.1	18.7	18.2	0.5	Project complete.
Castlereagh Street Cycleway - North	Bicycle Related Works - Asset Enhancement	18.6	0.1	18.7	20.2	20.2	-	Project largely complete, cycleway open. Remaining works surrounding the Scentre Group development site outstanding.
Primrose Avenue Quietway	Bicycle Related Works - Asset Enhancement	0.9	1.2	2.1	8.1	7.4	0.7	Construction commenced September 2025, forecast completion late 2026.
City South Bike Network Link - Ultimo Rd and Campbell St	Bicycle Related Works - Asset Enhancement	1.1	0.2	1.3	7.6	8.7	(1.1)	Detailed design complete, and finalising signal plans. Construction program under review to reflect delay in authority approvals. Construction forecast to commence mid-end 2026.
Maddox Street Cycleway Link, Alexandria	Bicycle Related Works - Asset Enhancement	-	-	-	6.1	6.1	-	Future Year Project
Bay St West - Site Redevelopment	Properties - Investment and Operational	-	-	-	40.0	40.0	-	Future Year Project
Belmore Park	Open Space & Parks - Asset Renewal	0.4	0.2	0.6	18.9	18.9	-	Planning and concept design work has commenced
Open Space Renewal - Hyde Park Lighting	Open Space & Parks - Asset Renewal	5.6	11.7	17.3	27.4	27.4	-	Construction ongoing. Completion forecast mid 2026.
Parks General - Harry Noble Reserve	Open Space & Parks - Asset Renewal	0.6	0.2	0.8	6.0	6.0	-	Construction contractor appointed and construction to commence in Q4 of FY26.
Alexandria Park	Open Space & Parks - Asset Renewal	0.4	0.2	0.7	12.3	13.0	(0.7)	Concept design underway.
Redfern Community Centre - Open Space	Open Space & Parks - Asset Renewal	0.2	0.2	0.4	7.9	7.9	-	Concept Design complete and detailed design and documentation underway.
Ward Park	Open Space & Parks - Asset Renewal	0.3	0.2	0.5	6.4	6.4	-	Concept Design endorsed by Council in June 2025. Detailed design under way.
Green Park	Open Space & Parks - Asset Renewal	0.3	0.3	0.6	5.0	5.0	-	Concept Design endorsed by Council in September 2025. Detailed design under way.

** minor rounding issues may be reflected due to use of **$ Millions** scale*

Capital Works - Individual Projects as per 2025/26 plan > $5M
City of Sydney | Q3 2025/26

$ Millions*

Project Name	Project Group	Prior Years Actual	2025/26 YTD Actual	Life to date Actual	Total Project Budget	Total Project Forecast	Variance	Q3 March 2026 Status Comments
Waterloo Oval and Park - Renewal	Open Space & Parks - Asset Renewal	-	0.0	0.0	13.4	13.4	-	Commencing site investigations.
Mount Carmel Park - Park Renewal	Open Space & Parks - Asset Renewal	-	-	-	7.6	7.6	-	Future Year Project
Erskineville Park Oval surround and sandstone walls- Renewal	Open Space & Parks - Asset Renewal	-	-	-	5.5	5.5	-	Future Year Project
Cathedral Square - Civic Space Renewal	Public Domain - Asset Renewal	-	-	-	6.0	6.0	-	Future Year Project
Customs House Façade Upgrade - Stage 2	Properties Assets - Asset Renewal	0.7	-	0.7	9.6	9.6	-	Future Year Project
Town Hall House, Façade Remediation	Properties Assets - Asset Renewal	12.0	0.1	12.2	12.4	12.4	-	Project complete.
343 George St - Facade Remediation	Properties Assets - Asset Renewal	12.0	4.3	16.3	20.0	18.9	1.1	Construction under way, forecast completion mid 2026.
Sydney Park Brick Kilns - Renewal Works	Properties Assets - Asset Renewal	2.5	8.8	11.2	37.7	37.7	-	Construction commenced mid 2025, forecast completion mid 2027.
Goulburn St Parking Station - Whole of structure remediation	Properties Assets - Asset Renewal	1.2	0.2	1.4	26.0	26.0	-	Construction tender in progress.
Bay Street East - Depot Redevelopment	Properties Assets - Asset Renewal	2.0	0.5	2.6	73.5	103.1	(29.6)	Stage 1 DA approved December 2025. Competitive Design process to commence in Q4 2026. Increased cost reflects current design and future cost escalations for anticipated timing
343 George St - Level 6-10 Base Building Renewal	Properties Assets - Asset Renewal	3.3	1.8	5.1	24.3	24.3	-	Base building renewal and fit-out works in progress.
Paddington Town Hall - Major Renewal	Properties Assets - Asset Renewal	0.1	0.6	0.6	25.0	45.0	(20.0)	Initial community consultation completed and detailed site investigations and concept design under way. Project scope report to Council mid 2026.
Customs House - Major Renewal	Properties Assets - Asset Renewal	-	-	-	20.0	20.0	-	Future Year Project
Surry Hills Library - Major Renewal incl Façade	Properties Assets - Asset Renewal	-	-	-	5.0	5.0	-	Future Year Project
Glebe Point Road Community Facilities Precinct/Major Renewal	Properties Assets - Asset Renewal	-	-	-	25.0	25.0	-	Future Year Project
343 George Street - Level 1 2 3 Common Area/Services Renewal	Properties Assets - Asset Renewal	-	-	-	6.0	6.0	-	Future Year Project
South Eveleigh to Waterloo Metro Cycleway	Bicycle Related Works - Asset Enhancement	0.2	0.0	0.2	6.6	6.6	-	Early investigations complete. Concept design to commence early 2026.
New Open Space - 22 ORiordan St Alexandra	Open Space & Parks - Asset Enhancement	-	0.0	0.0	18.0	18.0	-	Commencing site investigations.
Town Hall square	Public Domain - Asset Enhancement	-	0.2	0.2	150.0	150.0	-	Project scope and Head Design Consultant Tender reports endorsed by Council in February 2026. Concept design and detailed site investigations underway.

* *minor rounding issues may be reflected due to use of **$ Millions** scale*

Capital Works - Individual Projects as per 2025/26 plan > $5M
City of Sydney | Q3 2025/26

Project Name	Project Group	Prior Years Actual	2025/26 YTD Actual	Life to date Actual	Total Project Budget	Total Project Forecast	Variance	Q3 March 2026 Status Comments
		$ Millions*						
On-Street dining Permanent Sites	Public Domain - Asset Enhancement	-	-	-	20.0	19.5	0.5	Future Year Project - planning has commenced
Contribution to VPA - New public domain at 905 South Dowling	Public Domain - Asset Enhancement	-	-	-	7.2	7.2	-	Future Year Project
Fitzroy Gardens Elizabeth Bay - Major Renewal Works	Open Space & Parks - Asset Renewal	-	0.0	0.0	7.1	7.1	-	Commencing site investigations.
Ron Williams Centre - Upgrade	Properties Assets - Asset Renewal	0.0	-	0.0	12.0	12.0	-	Future Year Project
McElhone Stairs Pedestrian Lift	Properties Assets - Asset Renewal	0.0	-	0.0	5.0	5.0	-	Commencing site investigations.
ODea Avenue Cycleway	Bicycle Related Works - Asset Enhancement	0.6	0.1	0.7	4.2	5.0	(0.8)	Detailed deisgn has been prepared and under review. Preparation of tender for construction subject to Traffic Committee and grant application approval.

* *minor rounding issues may be reflected due to use of **$ Millions** scale*

Capital Works Budget Adjustments
City of Sydney | Q3 2025/26

$Millions *	2025/26 Financial Year					Proposed Budget Adjustments in Future Years					Total		
Project Name	Full Year Budget	Contingency Fund	In-Year Budget Adjustments	Brought Forward from Future Years	Proposed Adjusted Full Year Budget	2026/27	2027/28	2028/29	2029/30	2030/31 - 2035/36	Current Project Budget	Proposed Project Budget	Q3 2025/26 Status Comments
Dixon Street Public Domain Improvements	6.16	-	-	-	6.16	0.50	-	-	-	-	8.50	9.00	Additional budget required for re-location of QMS panels.
Harbour Street Footpath Public Domain Upg (Hay to Goulburn)	-	-	-	-	-	(0.50)	-	-	-	-	6.00	5.51	Transfer of budget to Dixon Street Public Domain Improvements to fund the additional budget required for relocation of QMS panels.
LPCTC Committee - Improvement Works	6.06	-	1.06	-	7.12	-	-	-	-	-	68.47	69.53	Transfer project savings from City Centre Pedestrian Improvements and PCTCs to Improvement Works to fund additional scope on the Upper Fort Street project.
City Centre Pedestrian Improvements	1.71	-	(0.53)	-	1.18	-	-	-	-	-	4.48	3.95	Transfer project savings from City Centre Pedestrian Improvements to Improvement Works.
PCTCs	5.68	-	(0.53)	-	5.15	-	-	-	-	-	48.13	47.60	Transfer project savings from PCTCs to Improvement Works.
Basketball court resurfacing	0.05	-	0.12	-	0.17	-	-	-	-	-	0.40	0.52	Additional budget required to attenuate court noise.
Softfall Replacement Program	0.13	-	(0.12)	-	0.01	-	-	-	-	-	0.35	0.23	Transfer savings to fund additional scope in Basketball court resurfacing.
Irrigation Controller Harmonisation	0.44	0.59	-	-	1.03	-	-	-	-	-	0.44	1.03	Additional funding required for additional scope.
Surry Hills to Central Cycleway	0.09	1.93	0.04	-	2.06	-	-	-	-	-	3.12	5.09	Budget increase due to revised scope
Kerb & Gutter Renewal	2.79	-	(0.04)	-	2.75	-	-	-	-	-	31.55	31.51	To fund the increase to Surry Hills to Central Quietway as a result of revised scope.
Beare and Rotary Parks, Elizabeth Bay	0.05	-	-	-	0.05	0.06	-	-	(0.06)	-	2.80	2.80	Budget rephase to bring funds forward to complete the design in FY27
Issabella Hills Rest Area, Erskineville	0.09	-	-	-	0.09	(0.85)	0.85	-	-	-	1.04	1.04	Budget rephase to align with revised program.
City North - Macquarie Place Park - CMP Works implementation	0.00	-	-	0.10	0.10	(1.16)	1.16	(0.10)	-	-	4.70	4.70	Bring funds forward to commence detailed site investigations, refine the asset renewal scope and undertake pressing repair works. Rephase to align with revised program as a result of expanded scope.
Building Renewal Program - Hydraulic Services	0.49	0.54	-	-	1.03	-	-	-	-	-	7.55	8.09	Additional funds required due to unplanned and urgent works.
Building Renewal Program - Structure	6.28	1.21	-	0.22	7.72	(0.22)	-	-	-	-	29.48	30.69	Additional funds required due to unplanned and urgent works. Funds also brought forward due to shortfall in capital works contingency.
Building Renewal Program - HVAC Services	0.60	0.95	-	-	1.55	-	-	-	-	-	12.13	13.08	Additional funds required due to unplanned and urgent works.
Building Renewal Program - Electrical Services	0.80	0.52	-	-	1.32	-	-	-	-	-	8.76	9.28	Additional funds required due to unplanned and urgent works.
Total Capital Works Projects	31.43	5.73	-	0.32	37.48	(2.18)	2.01	(0.10)	(0.06)	-	237.91	243.63	
Sitecore Upgrade	0.25	-	(0.19)	-	0.05	-	-	-	-	-	1.18	0.99	Transfer project savings to Tririga Upgrade to fund additional scope.
Tririga Upgrade	0.85	-	0.19	-	1.04	-	-	-	-	-	0.85	1.04	Transfer of project savings from Sitecore Upgrade to fund additional scope related to mandated cyber security requirements.
Total TDS Capital Works Projects	1.10	-	-	-	1.10	-	-	-	-	-	2.03	2.03	

Major Capital Works - Variance summary report greater than $1M
City of Sydney | Q3 2025/26

Project Details				Project Status	$ Millions*				
Project Name	**Program Group**	**Project Group**	**Description**	**Q3 variance commentary**	**2025/26 Budget**	**2025/26 Forecast**	**2025/26 Variance**	**Total Project Budget**	**Total Project Forecast**
Dixon Street Public Domain Improvements	Capital Programs Asset Enhancement	Public Domain	Public domain upgrade and renewal of Dixon Street south including new creative catenary lighting overlay Concept Plan development. The Dixon Street Public Domain Upgrade includes: public domain asset renewal scope development and delivery of seating, lighting, electrical, drainage and event infrastructure. The project will also develop the concept for a new 'ceiling of light' as a key cultural place making element for Dixon Street south.	Forecast underspend in FY26 reflects push out of budget into FY27 to align with construction program. Paving and in-ground services works progressing well on site, furniture tender in progress and design for catenary lighting is being developed.	6.2	2.0	4.1	8.5	9.0
Green Square to Ashmore Connection	Capital Programs Asset Enhancement	Public Domain	The Ngamuru (meaning "to see the way" in Gadigal) connection is a 380-metre road and active transport link connecting Geddes Avenue in the Green Square town centre to Bowden Street in Alexandria.	Total forecasted overspend resulting from additional costs related to locating out of service cables and latent conditions.	4.5	4.6	(0.1)	37.9	39.8
Redfern and Darlington Pedestrian Improvements	Capital Programs Asset Enhancement	Public Domain	Localised improvements across Redfern West and Darlington including traffic calming, pedestrian safety and localised public domain improvements. Works include improving the safety and public domain for pedestrians walking between Sydney University and Redfern Station, Wilson Street plaza between Ivy Street to Ivy Lane and near the Pemulwuy development in the area bounded by Eveleigh, Lawson, Abercrombie, and Cleveland Streets.	Wilson Plaza and Lawson Street Crossing complete. Forecast underspend in FY26 reflects a pushout to FY27 for other projects that are currently in planning and will be progresively rolled out over the next 2 years.	1.9	0.6	1.3	6.1	6.1
George Street North Pedestrianisation (Hunter to Alfred Sts)	Capital Programs Asset Enhancement	Public Domain	The continuation of the George Street pedestrian boulevard from Hunter to Alfred Streets. The project involves changes to traffic and intersections, the resumption of vehicular lanes to increase pedestrian space and enhance the pedestrian connection from Central to Circular Quay. New street furniture will also be installed. Implementation is proposed to be undertaken in 2 Stages - Hunter to Bridge Sts & Bridge to Alfred Sts.	Forecast total overspend is a result of time delays due to revised scope (which incorporates Smartpole relocations) which aligms to revised TfNSW directions. The time delays translate to cost increases.	10.8	10.8	(0.0)	44.0	49.0
Link Road and Epsom Road Intersection	Capital Programs Asset Enhancement	Public Domain	Conversion of an existing roundabout intersection into a 4-way signalised intersection.	Forecast underspend in FY26 reflects push out of budget into FY27 to align with construction program. Constructioni contract awarded and works are planned to commence on site in Q4 of FY26. Total project variance reflects savings following award of construction contract.	6.7	2.3	4.4	12.5	11.2
Huntley Street Recreation Centre - Development	Capital Programs Asset Enhancement	Properties - Community, Cultural and Recreational	Huntley Street Recreation Centre will deliver a new indoor sports facility for the Alexandria/Green Square area with 4 x indoor multipurpose courts and associated facilities. The adaptive reuse of the existing warehouse structure will create a fit for purpose, safe and vibrant facility for the local community. The project will promote active recreation and is positioned directly adjacent to the proposed Alexandra Canal cycleway.	Construction underway and works are progressing well. Forecast overspend in FY26 reflects bringing funds forward from FY27. Works are scheduled for completion in Q1 of FY27 with centre opening planned for early Q2 of FY27.	16.2	21.4	(5.2)	33.6	33.6
Juanita Neilsen Community Centre Upg - Air Conditioned Bldg	Capital Programs Asset Enhancement	Properties - Community, Cultural and Recreational	Juanita Nielsen Community Centre - Air Conditioning Building Upgrade.	The total forecasted underspend reflects a reduced scope for this project as a result of re-designing the whole-of-building solution.	0.2	0.5	(0.3)	4.0	0.8
Gunyama Park Stage 2 & George Julius Avenue North	Capital Programs Asset Enhancement	Open Space & Parks	Gunyama Park Stage 2, including park amenities, playground, skate bowl and elements to encourage physical activity. Stage 2 also includes seating, lighting, paths, tree planting and landscaping.	Construction works are progressing well and project completion is scheduled for completion in Q4 of FY26. Total project variance reflects forecast savings at completion of works.	13.3	13.1	0.2	29.6	27.0
Primrose Avenue Quietway	Capital Programs Asset Enhancement	Bicycle Related Works	Formerly Dunning Avenue Bike Network Link.	Construction underway. Forecast underspend in FY26 reflects push out of budget into FY27 to align with construction program.	5.2	3.3	2.0	8.1	7.4
ODea Avenue Cycleway	Capital Programs Asset Enhancement	Bicycle Related Works	This project, once implemented, will provide a quality cycling connection between Green Square and UNSW.	Forecast underspend in FY26 reflects push out of budget into FY27 to align with revised program resulting from delays in authority approvals.	2.1	0.2	1.9	4.2	5.0
City South Bike Network Link - Ultimo Rd and Campbell St	Capital Programs Asset Enhancement	Bicycle Related Works	City South Bike Network Link - Ultimo Rd and Campbell St.	Forecast underspend in FY26 reflects push out of budget into FY27 to align with revised program resulting from delays in authority approvals.	1.4	0.2	1.2	7.6	8.7
Belmont & Fountain Streets Cycleway	Capital Programs Asset Enhancement	Bicycle Related Works	This project will include:1. A separated cycleway on Belmont Street (from Fountain Street to Alexandria Park Community School)2. A continuous footpath treatment (CFT) at the northern intersection of Belmont Street & Fountain Street.	Forecast underspend in FY26 reflects a push out to FY27. This is a TfNSW funded cycleway project. Part of the cycleway requires approval by TfNSW which has an estimated approval timeframe of 6 - 9 months. Project to commence in FY27.	2.6	0.2	2.4	2.6	2.6
Town Hall House Accomodation Upgrades (various floors)	Capital Programs Asset Enhancement	Properties - Investment and Operational	Renewal and upgrade of City occupied floors at Town Hall House. The Town Hall Square project will move City Rangers and training spaces from Pitt Street to Town Hall House.	Forecast underspend in FY26 reflects push out of budget into FY27 to align with revised program.	1.3	0.1	1.2	24.0	24.0

* *minor rounding issues may be reflected due to use of* ***$ Millions*** *scale*

Major Capital Works - Variance summary report greater than $1M
City of Sydney | Q3 2025/26

Project Details				Project Status	$ Millions*				
Project Name	**Program Group**	**Project Group**	**Description**	**Q3 variance commentary**	**2025/26 Budget**	**2025/26 Forecast**	**2025/26 Variance**	**Total Project Budget**	**Total Project Forecast**
Open Space Renewal - Hyde Park Lighting	Capital Programs Asset Renewal	Open Space & Parks	Delivery of the Hyde Park Lighting Master Plan which includes updated lighting to all major and secondary paths, special feature lighting for art works and sculptures, introduction of mast lighting to lawns and addition of power bollards for events in the park.	Construction underway and works are progressing well. Forecast overspend in FY26 reflects bringing funds forward from FY27. Completion expected in Q1 FY27.	13.8	17.0	(3.2)	27.4	27.4
Parks General - Harry Noble Reserve	Capital Programs Asset Renewal	Open Space & Parks	Works to Harry Noble Reserve include the renewal of the playground and adjacent area including walls, paths, signage, park furniture, irrigation, water infrastructure, fencing, turf, garden beds and lighting. Renewed assets to be asset condition 1 at handover. in the Stage 16 program to upgrade and replace of end-of-life equipment and to provide appropriate facilities for residents.	Construction contract awarded and works commencing on site in Q4 FY26. Forecast underspend in FY26 reflects push out of budget into FY27 to align with revised program.	2.3	0.5	1.8	6.0	6.0
LPCTC Committee - Improvement Works	Capital Programs Asset Renewal	Public Domain	Construction of NEW traffic facilities that are approved through the Local Pedestrian Cycling and Traffic Calming Committee (LPCTCC).	Forecast overspend reflects additional scope for Upper Fort Street, Millers Point delivering 3 raised pedestrian crossings, improved road safety and accessability for the area including Fort Street Public School. Addional scope funded by savings in other road safety related projects.	6.1	7.1	(1.1)	68.5	69.5
343 George St - Facade Remediation	Capital Programs Asset Renewal	Properties Assets	Façade remediation and window repair works to the heritage façade of building 343 George St. Works are required to improve the visual aesthetic of the building and to protect the building from degradation. Implementation of façade lighting to south and east façades.	Construction works progressing well. Total project budget and FY26 forecast underspend reflect potential project cost savings.	8.0	6.2	1.8	20.0	18.9
The Breezeway - Renovation	Capital Programs Asset Renewal	Properties Assets	Works include: roof leaks repairs; structural repairs; lighting upgrade; and heritage fabric repairs. This Project is being delivered with the concept scope approved by Transport for NSW as Asset Owner, with a confirmed contribution of approximately half the Total Project Cost.	Forecast underspend in FY26 reflects push out of budget into FY27 to align with revised program. Program delays resulting from on-going consultation with TfNSW (asset owner).	1.6	0.2	1.4	2.2	2.2
307 Pitt Street Fire Protection Upgrade	Capital Programs Asset Renewal	Properties Assets	Works to ensure compliance with Health and Building regulations.	Construction complete. Forecast underspend in FY26 reflects savings at completion of works.	3.0	0.8	2.2	6.4	4.2
Sydney Park Brick Kilns - Renewal Works	Capital Programs Asset Renewal	Properties Assets	The project will deliver the stabilisation and interpretation of the existing Sydney Park Brick Kilns Precinct as structures in the landscape, improves the physical and visual connection into Sydney Park, while preserving and celebrating this significant heritage fabric.	Construction underway and works are progressing well. Forecast overspend in FY26 reflects bringing funds forward from FY27.	11.8	15.9	(4.1)	37.7	37.7
Goulburn St Parking Station - Whole of structure remediation	Capital Programs Asset Renewal	Properties Assets	Remediation of the structure to enable it to perform adequately for the remainder of the lease term.	Construction tender in progress. Forecast underspend in FY26 reflects push out of budget into FY27 to align with revised program. Works planned to commence on site mid-end 2027.	2.2	0.2	2.0	26.0	26.0
Bay Street East - Depot Redevelopment	Capital Programs Asset Renewal	Properties Assets	This project proposes redevelopment of 'Bay Street East' to accommodate a new depot facility to serve the City North area as defined in the City Services Depot Strategy 2021 - 2031.	Total project variance reflects a forecast increase in total project costs. Key factors contributing to the forecast increase include rising escalation costs, additional costs associated with the competitive design process and compliance with conditions of planning consent.	2.2	1.3	1.0	73.5	103.1
Jubilee Oval Park + Sportsfield Amenities	Capital Programs Asset Renewal	Properties Assets	Delivery of new park and sportfield amenities including demolition of existing amenities buildings and disused umpire's room building.	Council has endorsed proceeding to reject and negotiate for construction works following an unsuccessful open tender process in late 2026. Forecast underspend in FY26 reflects push out of budget into FY27 to align with revised program.	1.9	0.2	1.7	3.8	3.8
Lift Upgrade/Replacement - Various Sites Phase2	Capital Programs Asset Renewal	Properties Assets	Lift renewal of various sites (noting future upgrades to City sites are now delivered under the vertical transport renewal program).	Construction complete. Forecast underspend in FY26 reflects savings at completion of works.	3.5	1.9	1.6	5.0	3.4
Building Renewal Program - Structure	Capital Programs Asset Renewal	Properties Assets	Building Renewal Program - Structure.	Forecast overspend in FY26 is a result of responding to unplanned jobs that were requiring immediate remediation. This will be sourced from FY26 capital works contingency.	6.3	7.7	(1.4)	29.5	30.9
Building Renewal Program - Fire Services	Capital Programs Asset Renewal	Properties Assets	Building Renewal Program - Fire Services.	Forecast underspend in FY26 is mostly due to timing of a major job within the program, now to be delivered in FY27.	4.0	2.0	2.0	16.4	14.4
Building Renewal Program - HVAC Services	Capital Programs Asset Renewal	Properties Assets	Building Renewal Program - HVAC Services.	Forecast overspend in FY26 is a result of responding to unplanned jobs that were requiring immediate remediation. This will be sourced from FY26 capital works contingency.	0.6	1.6	(1.0)	12.1	13.1
Paddington Town Hall - Major Renewal	Capital Programs Asset Renewal	Properties Assets	Major renewal of the Paddington Town Hall, incorporating the long term strategy use of the asset.	Forecasted total project increase reflects revised cost estimates based on the extent of renewal required based on site investigations.	0.2	1.0	(0.8)	25.0	45.0
KGV Centre - Major Renewal	Capital Programs Asset Renewal	Properties Assets	Asset renewal works for the roof and façade of KGV Recreation Centre.	Forecast underspend in FY26 reflects push out of budget into FY27 resulting from delays in engagement of contractor.	1.8	0.2	1.6	4.0	3.0

* *minor rounding issues may be reflected due to use of* ***$ Millions*** *scale*

Attachment C

Third Quarter 2025/26
Supplementary Reports

- Grants and sponsorship
- Major legal issues
- International travel

Grants and Sponsorships policy – Quarter 3 2025/26

In a report adopted by Council on 15 September 2014, it was stated the following programs would be reported to Council as part of the quarterly financial reports:

– Quick response grants
– Street banner sponsorship
– Venue hire support

The remaining grants and sponsorships programs require Council approval in advance.

This report

In the third quarter of the 2025/26 financial year, the City has provided 20 grants across the Quick response, Street banner sponsorship and Venue hire support programs with a 2025/26 commitment of $22,315 in cash and $76,452 in value in kind support.

Of these, 17 grants were approved in the third quarter of the 2025/26 financial year, and 3 grants were awarded under the Venue hire support grants and sponsorship program that were approved prior to 2025/26, but with a 2025/26 commitment of $25,952 in value in kind support.

The tables below include details of:

– Quick response, Street banner and Venue hire support grants provided by the City in Q3 of financial year 2025/26

1. Cash grants

The table below provides detail on the 6 grants approved under the Quick response grant program during the quarter.

Table 1 – Q3 Quick response grants

Organisation	Project	Cash amount	Value in kind
Babana Aboriginal Men's Group Inc	Babana health and wellbeing day	$5,000	$0
Footscape Inc	Foot care kits	$5,000	$0
Glebe Youth Service Inc	Heart safe community: Defibrillator access & emergency response training	$3,590	$0
Link Wentworth Housing Ltd	Coffee and a chat with Metro Quarter residents	$1,250	$0
Redfern All Blacks Cricket Club (auspiced by Redfern All Blacks Rugby League Football Club Inc)	Redfern All Blacks Cricket Club Imparja Cup men's community division	$5,000	$0
Weave Youth & Community Services Ltd	Youth week event Woolloomooloo	$2,475	$0

Organisation	Project	Cash amount	Value in kind
Total Q3	**6**	$22,315	$0
Total Q2	**5**	$23,500	$0
Total Q1	**10**	$36,766	$0
Total year to date	**21**	**$82,581**	**$0**

2. Value-in-kind grants

The tables below provide detail on the grants that were approved under Street banner sponsorship and Venue hire support grants and sponsorship programs during the quarter and for those grants approved in a previous financial year but with 2025/26 commitments

Table 2 – Q3 Street banner sponsorship

Organisation	Project	Value in kind
Incognito Art Show Australia Ltd	Incognito Art Show	$3,500
St Vincent De Paul Society NSW	Vinnies CEO Sleepout 2026	$1,610
The Bell Shakespeare Company Ltd	Mackenzie	$6,300
Total Q3	**3**	**$11,410**
Total Q2	**1**	**$10,500**
Total Q1	**1**	**$7,232**
Total year to date	**5**	**$29,142**

Table 3 – Q3 Venue hire support grants and sponsorship – landmark venues

Organisation	Project	Venue	Value in kind
Minus18 Foundation Ltd	Minus18 queer formal Sydney – A celebration of LGBTQIA+ youth	Sydney Town Hall	$9,068
Suicide Prevention Australia Ltd	LiFE awards gala dinner	Sydney Town Hall	$6,777
The Australian Remembrance Foundation Ltd	Lest We Forget tribute	Sydney Town Hall	$22,324
Total Q3	**3**		**$38,169**[1]
Total Q2	**3**		**$113,222**
Total Q1	**5**		**$70,614**[1]
Total year to date	**11**		**$222,005**[1]

Table 4 – Q3 Venue hire support grants and sponsorship – community venues

Organisation	Project	Venue	Value in kind
Code For Sydney	Code For Sydney	Darling Square Library Idea Space	$1,260
Country Womens Association of NSW	SCRAPS	Tote Building	$2,041
Full Stop Australia	Full Stop incubator	Green Square Public School and Community Spaces – Community space 1 &2	$1,281
Indonesian Welfare Association Inc	IWA City: creative connections	Alexandria Town Hall	$590
Redfern Alcoholics Anonymous	Alcoholics Anonymous meeting	Redfern Town Hall	$650

[1] Includes value in kind funding originally approved in previous financial year but with 2025/26 commitment

Organisation	Project	Venue	Value in kind
Spanish Community Care Association	Spanish Seniors group get together at Abraham Mott Hall	Abraham Mott Hall	$2,978
The Quilters Guild of NSW Inc	Piecemakers	Tote Building	$2,226
Ultimo Chinese Seniors Group c/o Heidi Lau	Ultimo Chinese senior group art & cultural programs	Ultimo Community Centre	$15,847
Total Q3	**8**[2]		**$26,873**[3]
Total Q2	**16**[2]		**$35,943**[3]
Total Q1	**2**		**$8,640**
Total year to date	**26**[2]		**$71,456**[3]

[2] Includes a grant originally approved in previous financial year but with 2025/26 commitment
[3] Includes value in kind funding originally approved in previous financial year but with 2025/26 commitment

Major legal issues – Quarter 3 2025/26

LFD Homes Pty Ltd v Council of the City of Sydney

Appeal against the decision of Commissioner O'Neill to refuse development consent for the conversion of an existing 32-bedroom boarding house to four attached dwellings and associated alterations and additions and the subdivision of the site from 4 lots to 2 lots at 58-60 and 62-64 Selwyn St, Paddington. The appeal was upheld by the Chief Judge on 4 December 2025 and has been remitted to the Commissioner for redetermination. The appeal has been listed for hearing on 3-4 June 2026.

Discount Compound Pharmacy Pty Limited v Council of the City of Sydney

This is a dispute between the City and a tenant in relation to the lease for the basement, ground floor and Level 1, 295-301 Pitt Street, Sydney. An administrator has recently been appointed to the tenant and the insolvency proceedings are ongoing. The premises have now been vacated and keys returned to the City. Orders were made by the Court on 13 November 2025 dismissing the proceedings commenced by the tenant and listing the City's cross-claim for directions on Friday 12 June 2026, with it being anticipated that the liquidation of the tenant will be finalised before that date.

Waterhouse and Greiner v Council of the City of Sydney and Transport for NSW

The applicants in the proceedings alleged age and disability discrimination by the City of Sydney (City) and TfNSW arising from the island bus stops constructed as part of the Oxford Street Cycleway. In February 2026, the applicant's claim against the City was struck out because the pleadings were deficient. On 20 March 2026, the applicants filed documents seeking leave to replead their case. This application will be listed on a date to be fixed.

International travel expenditure – Quarter 3 2025/26

The following provides details of overseas travel by councillors, council staff or other persons representing the City of Sydney and overseas travel expenditure by the City.

Councillor / council officer	Destination	Purpose	Period of travel	Division	Expenditure description	Amount ($)
nil						$0
Total						**$0**

Attachment D

QBRS Budget Review Statement March 2026

QBRS FINANCIAL OVERVIEW

Sydney City Council

Budget review for the quarter ended 31/03/26

DESCRIPTION		Previous Year Actual 2024/25 $000's	Current Year Original Budget 2025/26 $000's	Approved Changes Review Q1 $000's	Approved Changes Review Q2 $000's	Approved Changes Review Q3 $000's	Revised Budget $000's	Recommended changes for council resolution $000's	Projected Year End (PYE) Result 2025/26 $000's	VARIANCE ORIGINAL budget v PYE 2025/26 $000's	ACTUAL YTD 2025/26 $000's
Net Operating Result before grants and contributions provided for capital purposes	General Fund	22,131	11,449	0	0	0	11,449	3,620	15,070	3,620	12,502
	Water Fund	0	0	0	0	0	0	0	0	0	0
	Sewer Fund	0	0	0	0	0	0	0	0	0	0
	Consolidated	22,131	11,449	0	0	0	11,449	3,620	15,070	3,620	12,502
Operating Result from continuing operations (with capital grants and contributions) excluding depreciation, amortisation and impairment of non financial assets	**Consolidated**	**263,676**	**237,884**	**0**	**0**	**0**	**237,884**	**402**	**238,286**	**402**	**171,674**
Borrowings	Total borrowings						0		0	0	
Liquidity	External restrictions	152,531	152,531	0	0	0	152,531	-76,731	75,800	-76,731	101,616
	Internal Allocations	315,397	315,397	0	0	0	315,397	-52,097	263,300	-52,097	278,478
	Unallocated	297,053	297,053	0	0	0	297,053	164,847	461,900	164,847	312,106
	Total Cash, Cash Equivalents and Invest	**764,981**	**764,981**	**0**	**0**	**0**	**764,981**	**36,019**	**801,000**	**36,019**	**692,200**
Capital	Capital Funding	319,021	419,500	800	9,600	0	429,900	400	430,300	10,800	207,135
	Capital Expenditure	319,021	419,500	800	9,600	0	429,900	400	430,300	10,800	207,135
	Net Capital	**0**	**0**	**0**	**-0**	**0**	**0**	**0**	**0**	**-0**	**-0**

		Opening Balance As at 1 July 2025 $000's	Total Cash Contributions Received As at this Q $000's	Total Interest Earned As at this Q $000's	Total Expended As at this Q $000's	Total Internal Borrowings (to)/from As at this Q $000's	Held as Restricted Asset As at this Q $000's	Cumulative balance of internal borrowings (to)/from As at this Q $000's
Developer Contribution	Total Developer Contributions	166,477	64,928	1,116	121,090	0	111,431	0

Income and Expenses Budget Review Statement

Sydney City Council

Budget review for the quarter ended 31/03/2026

Consolidated Fund

Description	Previous Year Actual 2024/25 $000's	Current Year Original Budget 2025/26 $000's	Approved Changes Review Q 1 $000's	Approved Changes Review Q 2 $000's	Approved Changes Review Q 3 $000's	Revised Budget $000's	Recommended changes for council resolution $000's	Projected Year End (PYE) Result 2025/26 $000's	VARIANCE ORIGINAL budget v PYE 2025/26 $000's	ACTUAL YTD 2025/26 $000's
INCOME										
Rates and Annual Charges	420,954	442,098				442,098	-761	441,337	-761	330,872
User Charges and Fees	162,346	153,607				153,607	-9,940	143,667	-9,940	106,281
Other Revenue	0	0				0	0	0	0	0
Grants and Contributions - Operating	15,651	18,166				18,166	-156	18,010	-156	10,731
Grants and Contributions - Capital	111,331	97,410				97,410	-3,218	94,192	-3,218	64,121
Interest and Investment Income	39,677	30,401				30,401	2,899	33,300	2,899	24,913
Other Income	159,789	134,664				134,664	-1,619	133,045	-1,619	98,962
Net gain from disposal of assets	0	0				0	301	301	301	301
Total Income from continuing operations	**909,747**	**876,345**	**0**	**0**	**0**	**876,345**	**-12,493**	**863,852**	**-12,493**	**636,181**
EXPENSES										
Employee benefits and on-costs	306,623	319,040				319,040	-2,037	317,003	-2,037	240,731
Materials & Services	266,853	248,888	-100			248,788	-7,493	241,296	-7,593	171,019
Borrowing Costs	211	0				0	0	0	0	0
Other Expenses	65,816	70,533	100			70,633	-3,366	67,267	-3,266	52,756
Net Loss from Disposal of Assets	6,568	0				0	0	0	0	0
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	**646,071**	**638,461**	**0**	**0**	**0**	**638,461**	**-12,896**	**625,566**	**-12,896**	**464,507**
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	**263,676**	**237,884**	**0**	**0**	**0**	**237,884**	**402**	**238,286**	**402**	**171,674**
Depreciation, amortisation and impairment of non financial assets	130,214	129,025				129,025		129,025	0	95,051
Operating result from continuing Operations	**133,462**	**108,859**	**0**	**0**	**0**	**108,859**	**402**	**109,261**	**402**	**76,623**
Net Operating Result before grants and contributions provided for capital purposes	**22,131**	**11,449**	**0**	**0**	**0**	**11,449**	**3,620**	**15,070**	**3,620**	**12,502**

Capital Budget Review Statement

Sydney City Council

Budget review for the quarter ended 31/03/2026

Description	Previous Year Actual 2024/25 $000's	Current Year Original Budget 2025/26 $000's	Approved Changes Review Q1 $000's	Approved Changes Review Q2 $000's	Approved Changes Review Q3 $000's	Revised Budget $000's	Recommended changes for council resolution $000's	Projected Year End (PYE) Result 2025/26 $000's	VARIANCE ORIGINAL budget v PYE 2025/26 $000's	ACTUAL YTD 2025/26 $000's
CAPITAL FUNDING										
Rates & other untied funding	188,428	93,758	800	7,308		101,866	3,607	105,473	11,715	56,285
Capital Grants & Contributions	111,331	97,410	0	2,292		99,702	-5,510	94,192	-3,218	64,121
Reserves - External Restrictions	2,073	2,053	0	0		2,053	0	2,053	0	40,333
Reserves - Internally Allocated	12,092	53,397	0	0		53,397	2,303	55,700	2,303	38,296
New Loans	0	0	0	0		0	0	0	0	0
Proceeds from sale of assets	5,097	172,883	0	0		172,883	0	172,883	0	8,100
Other	0	0	0	0		0	0	0	0	0
Total Capital Funding	**319,021**	**419,500**	**800**	**9,600**	**0**	**429,900**	**400**	**430,300**	**10,800**	**207,135**
CAPITAL EXPENDITURE										
WIP			0	0		0		0	0	0
New Assets	101,884	124,700	0	4,600		129,300	2,100	131,400	6,700	73,544
Asset Renewal	104,944	178,600	800	1,900		181,300	4,000	185,300	6,700	101,891
Other	112,193	116,200	0	3,100		119,300	-5,700	113,600	-2,600	31,700
Total Capital Expenditure	**319,021**	**419,500**	**800**	**9,600**	**0**	**429,900**	**400**	**430,300**	**10,800**	**207,135**
Net Capital Funding - Surplus /(Deficit)	**0**	**0**	**0**	**-0**	**0**	**0**	**0**	**0**	**-0**	**-0**

Cash and Investments Budget Review Statement

Sydney City Council

Budget review for the quarter ended 31/03/2026

Description	Previous Year Actual 2024/25 $000's	Current Year Original Budget 2025/26 $000's	Approved Changes Review Q 1 $000's	Approved Changes Review Q 2 $000's	Approved Changes Review Q 3 $000's	Revised Budget $000's	Recommended changes for council resolution $000's	Projected Year End (PYE) Result 2025/26 $000's	VARIANCE ORIGINAL budget v PYE 2025/26 $000's	ACTUAL YTD 2025/26 $000's
Total Cash, Cash Equivalents & Investi	**764,981**					0		0	0	**692,200**
EXTERNALLY RESTRICTED										
Water Fund	0					0		0	0	0
Sewer Fund	0					0		0	0	0
Developer contributions - *General*	108,797					0		0	0	54,059
Developer contributions - *Water*	0					0		0	0	0
Developer contributions - *Sewer*	0					0		0	0	0
Transport for NSW Contributions	0					0		0	0	0
Domestic waste management	41,264					0		0	0	42,776
Stormwater management	0					0		0	0	0
Other	2,470					0		0	0	4,780
Total Externally Restricted	**152,531**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**101,616**
Cash, cash equivalents & investments not subject to external restrictions	**612,450**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**590,585**
INTERNAL ALLOCATIONS										
Employee entitlements	7,809					0		0	0	8,030
Supported Accommodation, Affordable and Diverse Housing Fund	18,958					0		0	0	15,888
Green Square Reserve	162,908					0		0	0	138,943
Heritage Conservation Fund Reserve	68,714					0		0	0	55,078
Performance Cash Bonds	25,701					0		0	0	27,919
Workers Compensation Reserve	26,600					0		0	0	28,608
Other	4,706					0		0	0	4,012
Total Internally Allocated	**315,397**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**278,478**
Unallocated	**297,053**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**312,106**

Developer Contributions Summary

Sydney City Council

Budget review for the quarter ended 31/03/2026

Purpose	Opening Balance	Developer Contributions Received									Interest Earned	Interest Earned	Interest Earned	Monetary Amounts Expended	Monetary Amounts Expended	Monetary Amounts Expended	Internal Borrowings (to)/from	Internal Borrowings (to)/from	Internal Borrowings (to)/from	Held as Restricted Asset	Cumulative balance of internal borrowings (to)/from
		Cash	Cash	Cash	Non-Cash Land	Non-Cash Land	Non-Cash Land	Non-Cash Other	Non-Cash Other	Non-Cash Other											
	As at 1 July 2025	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3	As at this Q	As at this Q
	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's	$000's
Drainage	12,745	127	128	164												2	-127	-128	-164	12,743	20,739
Roads																				0	
Traffic facilities	913	488	337	426										488	337	478				861	-3,924
Parking																				0	
Open space	12,151	3,195	1,200	4,367					3,327					3,700	1,641	6,040	504	442	1,452	11,930	-30,083
Community facilities	32	377	314	1,288												32	-377	-314	-1,288	0	13,268
Other																				0	
Total S7.11 Under plans	**25,842**	**4,188**	**1,978**	**6,245**	**0**	**0**	**0**	**0**	**3,327**	**0**	**0**	**0**	**0**	**4,188**	**1,978**	**6,552**	**0**	**0**	**0**	**25,535**	**0**
S7.11 Not under plans																				0	
S7.12 Levies		11,016	5,483	6,587										11,016	5,483	6,587				0	
S7.4 Planning agreements	64,478	500	1,568	43					4,317		384	365	367	850	350	250				66,255	
S64 Contributions				1,522												1,522				0	
Other	76,157	3,448	4,130	18,220												82,314				19,641	
Total Developer Contributio	**166,477**	**19,152**	**13,159**	**32,617**	**0**	**0**	**0**	**0**	**7,644**	**0**	**384**	**365**	**367**	**16,054**	**7,811**	**97,225**	**0**	**0**	**0**	**111,431**	**0**

Item 4.

Public Exhibition – Integrated Planning and Reporting Program and Budget 2026/27

Document to Follow

Item 5.

Investments Held as at 30 April 2026

File No: X127618

Summary

This report provides details of the City's investment portfolio and performance to 30 April 2026.

The City's total Investment and Cash position was $665.0M at 30 April 2026, with investments earning interest of $2.6M for the month.

Annual CPI inflation rose 4.6% up from 3.7% in the 12 months to February 2026. The March 2026 CPI outcome means inflation is still above the RBA's target range of 2% to 3%.

The RBA raised the cash rate again on 5 May 2026 from 4.10% to 4.35% in response to persistent inflationary pressures. Uncertain global economic conditions, further exacerbated by the current conflict in the Middle East, are likely to remain a key determinant in shaping the Bank's interest rate policy decisions. The Board determined that inflation is expected to remain above target for some time, with upside risks persisting, including pressures on inflation expectations.

The City's cash and investments portfolio includes restricted funds in both internal ($278.5M) and external ($101.6M) cash reserves, to satisfy the City's legislative responsibilities, to set aside specific amounts for major initiatives within the Community Strategic Plan Delivering Sustainable Sydney 2030-2050 Continuing the Vision, and to distribute contributions to Community Housing Providers. The unrestricted balance of cash and investments ($284.9M) represents working capital, and funding required for the City's operating and capital expenditure commitments.

The City has known and projected commitments beyond amounts currently restricted, including much of its forward capital works program. The City's Long Term Financial Plan (LTFP) sets out details of the working capital, services, facilities, activities, capital works and acquisitions that will be funded by the City's accumulated cash and future revenue streams. Key commitments within the City's LTFP include ongoing asset renewals, public domain works in the CBD, infrastructure and community facilities in the Green Square urban renewal area and commercial property and open space acquisitions.

The City's investment portfolio returns are comparable to those of cash-managed funds available in the market. Market rates have risen following a lift in the official interest rates by the Reserve Bank of Australia in mid-March 2026 and the expectation of future interest rate increases in the near term.

It is worth noting that Council's investment opportunities are constrained by a combination of legislation, regulation and any directions and guidelines issued by the Minister for the Office of Local Government. These guidelines were developed, in large part, as response to the Global Financial Crisis and its impact on the local government sector's investments. They effectively limit the City's investment profile to something similar to a cash managed fund, which generally produces lower returns but provides a high level of security. The City's returns from the investment portfolio remain in line with cash managed funds in the market.

This report includes graphs demonstrating that the City's liquidity profile continues to satisfy the requirements of the Investment Policy, and charts that identify the distribution of the City's portfolio across credit ratings, investment product types and financial institutions. Charts depicting the City's portfolio returns over and above both the 90-day Bloomberg AusBond and 30-day Bank Bill Rate benchmarks have also been included to provide further insight into the City's total investment portfolio performance.

The structure of the City's investment portfolio continues to reflect the conservative approach outlined in the Investment Policy and Strategy, which remains appropriate for the current global and domestic economic conditions. The Policy and Strategy also maintain the City's commitment to sustainable investments where returns and risks are equivalent, under the environmentally and socially responsible investment criteria.

Recommendation

It is resolved that the Investment Report as at 30 April 2026 be received and noted.

Attachments

Attachment A. Register of Investments and Cash as at 30 April 2026

Attachment B. Investment Performance as at 30 April 2026

Background

1. In accordance with the principles of sound financial management, cash that is surplus to the City's immediate requirements is invested within acceptable risk parameters to optimise interest income while ensuring the security of these funds.

2. Cash is only invested in authorised investments that comply with governing legislation and the City's Investment Policy and Strategy. The benchmark performance goal of the City's Investment Policy and Strategy is to surpass the 30 Days Bank Bill Rate (BBR) by 45 basis points while performance also continues to be measured against the Bloomberg AusBond Bank Bill Index.

3. The City's total Investment and Cash position as at 30 April 2026 was $665M, a decrease of $24.2M from 31 March 2026. The net decrease for the month of April is attributable to operational and capital works expenditure payments exceeding operating income receipts. A schedule detailing all the City's investments as at the end of April 2026 is provided at Attachment A.

4. The City achieved an annualised monthly return of 4.72% for April, which remains above the 30-Day Bank Bill Rate (BBR) of 4.11%, the latest AusBond Monthly Bank Bill Index of 4.08% and the enhanced benchmark of 4.56% (BBR + 0.45%).

5. Since 2015, the City has utilised an additional strategic benchmark rate to measure its investment performance by exceeding the 30 day benchmark returns, by at least 45 additional basis points (0.45% p.a.). The 45 basis point increase is based on observed historical average increased credit spreads (or margins) over bank bill rates on offer in relation to 30-to-90-day investments.

6. The City's annual rolling return of 4.56% continues to exceed the 12-month average 30 Day Bank Bill Rate of 3.70%, the latest AusBond 12 Month Average Bank Bill Index of 3.79% and the enhanced benchmark of 4.15% (BBR + 0.45%).

7. The benchmarks were endorsed in the revised Investment Strategy approved by Council in November 2025. The City aims to achieve returns equal to or above these benchmark rates for the period. However, this achievement remains secondary to the critical strategies of maintaining a prudent and conservative risk profile and ensuring adequate liquidity for operational purposes.

Key Implications

Strategic Alignment - Sustainable Sydney 2030-2050 Continuing the Vision

8. The City's investments accord with all legislative and policy requirements, as detailed below, and aim to achieve returns above minimum benchmark rates.

Risks

9. This investment approach is within the City's risk appetite, which states:

   - The City has a responsibility to ensure that it has sufficient resources in the short, medium and long term to provide the levels of service that are both affordable and considered appropriate by the community.

   - We maintain a cautious appetite to financial risks, aiming to minimise the likelihood and impact of significant financial losses.

Financial Implications

10. The City's investments earned interest of $2.6M for the month of April 2026, above the monthly budgeted earnings of $2.5M. The annual budget for interest income is $30.4M and the annual forecast has been revised to $33.3M, a favourable variance of $2.9M.

Relevant Legislation

11. Council is authorised to invest its surplus cash under section 625 of the Local Government Act 1993.

12. The Local Government (General) Regulation 2021 (section 212) requires the City to provide a written monthly report of all monies invested, under section 625 of the Act.

13. The Investment Policy and Strategy was last revised in November 2025, maintaining Council's commitment to give preference to sustainable investments where returns and risks are equivalent to other investments.

14. The City's investments accord with the Minister's Investment Order, the Office of Local Government's Investment Policy Guidelines, and the City's own Investment Policy and Strategy as adopted by Council on 17 November 2025.

Critical Dates / Time Frames

15. A monthly investment report must be submitted for Council's information and review within the following month.

Public Consultation

16. Consultation is regularly undertaken with a number of financial institutions and investment advisers to consider options and ensure the City continues to maximise its investment return within appropriate legislative and risk parameters. City staff meet regularly with representatives of the 'Big 4' banks and NSW TCorp. At these meetings City staff actively advocate for Socially Responsible Investment (SRI) opportunities.

17. The banks acknowledge the appetite in the market for these products, and they continue to investigate the development of suitable products, however it has been challenging to match the level of funds to available Socially Responsible Investment opportunities that meet the credit risk and maturity profile requirements of the City.

18. As noted in previous Investment Reports, Westpac were able to bring a Green Tailored Deposit product to market, which delivers a comparable return while achieving the City's preferred outcomes. The City currently holds $135.0M in 27 tranches with this Green Tailored deposit.

19. The City currently holds $4.5M in a sustainability bond/FRN with Bank Australia invested in February 2023 and due to mature on 22 February 2027. This is based on an investment framework that is in line with the 2021 versions of the ICMA Green Bond Principles (GBP), Social Bond Principles (SBP) and Sustainability Bond Guidelines (SBG). This Socially Responsible investment opportunity meets both the credit risk and maturity profile requirements of the City.

20. In March 2025, the City invested $20M in a Social Tailored Deposit, an annually certified investment associated with a defined pool of eligible assets which may include affordable housing, public education and/or healthcare assets along with transport services to disadvantaged areas. This type of investment aligns with the Socially Responsible Investment principles set out in the City's Investment Policy. These investments all matured in April 2026 and were subsequently applied to operational funding. Opportunities for future investment in the Social Tailored Deposit will be considered upon availability of operating income receipts.

21. As per the investment policy and strategy endorsed by Council in November 2025, the City continues to explore opportunities for supporting environmentally and socially responsible investments within these constraints. The City will continue to encourage and give preference to these investments where they comply with the Ministerial Investment Order and satisfy the Council's policy and investment objectives. The investment climate is changing over time, and the City notes that many large-scale renewable projects are expected to evolve, which may result in additional sustainable investment offers in the medium-to-date long term.

JEAN-MICHEL CARRIERE

Executive Director Finance and Procurement

Attachment A

Register of Investments and Cash
as at 30 April 2026

Register of Investments and Cash for April 2026 period

Institution	Rating	Face Value $	Amortised Value $	Monthly Net Returns	Monthly Net Return Annualised	Net Returns Rolling 12 Months	Maturity Date	Investment Date	Term (months)
Call Account & General Fund									
Westpac Bank- General Fund (Interest bearing)	AA-	26,130,845.75	26,130,845.75	0.35%	4.20%	3.95%	1-May-26	30-Apr-26	0
Commonwealth Bank	AA-	19,751,941.35	19,751,941.35	0.34%	4.10%	3.85%	1-May-26	30-Apr-26	0
Total		**45,882,787.10**	**45,882,787.10**	**0.35%**	**4.16%**	**3.91%**			
Term Deposits (TD)									
Suncorp Bank	A+	5,000,000.00	5,000,000.00	0.36%	4.35%	4.35%	8-May-26	8-May-25	12
Westpac Banking Corporation	A+	5,000,000.00	5,000,000.00	0.37%	4.38%	4.38%	19-May-26	19-May-25	12
Westpac Banking Corporation	A	5,000,000.00	5,000,000.00	0.37%	4.38%	4.38%	22-May-26	19-May-25	12
ING Bank	A+	5,000,000.00	5,000,000.00	0.35%	4.16%	4.16%	26-May-26	21-May-25	12
ING Bank	A	5,000,000.00	5,000,000.00	0.35%	4.18%	4.18%	2-Jun-26	26-May-25	12
Westpac Banking Corporation	BBB+	5,000,000.00	5,000,000.00	0.35%	4.18%	4.18%	5-Jun-26	30-May-25	12
National Australia Bank	A	5,000,000.00	5,000,000.00	0.35%	4.15%	4.15%	26-Jun-26	10-Jun-25	12
National Australia Bank	A	5,000,000.00	5,000,000.00	0.35%	4.20%	4.20%	3-Jul-26	11-Jun-25	13
National Australia Bank	AA-	5,000,000.00	5,000,000.00	0.35%	4.20%	4.20%	7-Jul-26	11-Jun-25	13
National Australia Bank	BBB+	5,000,000.00	5,000,000.00	0.35%	4.20%	4.20%	10-Jul-26	11-Jun-25	13
National Australia Bank	A+	5,000,000.00	5,000,000.00	0.35%	4.15%	4.15%	21-Jul-26	12-Jun-25	13
National Australia Bank	A+	5,000,000.00	5,000,000.00	0.35%	4.15%	4.14%	24-Jul-26	13-Jun-25	13
National Australia Bank	A+	5,000,000.00	5,000,000.00	0.34%	4.05%	4.05%	7-Aug-26	29-Aug-25	11
National Australia Bank	A+	5,000,000.00	5,000,000.00	0.34%	4.05%	4.05%	11-Sep-26	2-Sep-25	12
National Australia Bank	A+	5,000,000.00	5,000,000.00	0.34%	4.05%	4.05%	1-Sep-26	3-Sep-25	12
National Australia Bank	BBB+	5,000,000.00	5,000,000.00	0.34%	4.05%	4.05%	4-Sep-26	3-Sep-25	12
National Australia Bank	A+	5,000,000.00	5,000,000.00	0.34%	4.10%	4.10%	8-Sep-26	4-Sep-25	12
National Australia Bank	A+	5,000,000.00	5,000,000.00	0.35%	4.15%	4.15%	9-Oct-26	22-Sep-25	13
National Australia Bank	A+	5,000,000.00	5,000,000.00	0.35%	4.15%	4.15%	13-Oct-26	22-Sep-25	13
National Australia Bank	A+	5,000,000.00	5,000,000.00	0.35%	4.25%	4.25%	16-Oct-26	25-Sep-25	13
National Australia Bank	A+	5,000,000.00	5,000,000.00	0.35%	4.25%	4.25%	20-Oct-26	25-Sep-25	13
National Australia Bank	A+	5,000,000.00	5,000,000.00	0.35%	4.25%	4.25%	23-Oct-26	26-Sep-25	13
National Australia Bank	A+	5,000,000.00	5,000,000.00	0.35%	4.15%	4.15%	2-Oct-26	14-Oct-25	12
National Australia Bank	A+	5,000,000.00	5,000,000.00	0.34%	4.05%	4.05%	10-Nov-26	23-Oct-25	13
ING Bank	A+	5,000,000.00	5,000,000.00	0.35%	4.17%	4.17%	13-Nov-26	28-Oct-25	12
ING Bank	BBB+	5,000,000.00	5,000,000.00	0.35%	4.17%	4.17%	19-Nov-26	28-Oct-25	13
Rabobank Australia	A-	5,000,000.00	5,000,000.00	0.36%	4.28%	4.28%	24-Nov-26	11-Nov-25	12
ING Bank	BBB+	5,000,000.00	5,000,000.00	0.36%	4.35%	4.35%	27-Nov-26	13-Nov-25	12
Rabobank Australia	BBB+	5,000,000.00	5,000,000.00	0.36%	4.33%	4.33%	4-Dec-26	21-Nov-25	12
Great Southern Bank	BBB+	5,000,000.00	5,000,000.00	0.36%	4.37%	4.37%	8-Dec-26	24-Nov-25	12
Rabobank Australia	BBB+	5,000,000.00	5,000,000.00	0.36%	4.31%	4.31%	11-Dec-26	25-Nov-25	12
Rabobank Australia	A+	5,000,000.00	5,000,000.00	0.37%	4.39%	4.39%	15-Dec-26	28-Nov-25	13
Commonwealth Bank	AA-	5,000,000.00	5,000,000.00	0.38%	4.50%	4.50%	18-Dec-26	1-Dec-25	13
Great Southern Bank	AA-	5,000,000.00	5,000,000.00	0.37%	4.43%	4.43%	18-Dec-26	2-Dec-25	12
Rabobank Australia	AA-	5,000,000.00	5,000,000.00	0.38%	4.50%	4.50%	5-Jan-27	5-Dec-25	13
Rabobank Australia	AA-	5,000,000.00	5,000,000.00	0.40%	4.78%	4.78%	29-Jan-27	28-Jan-26	12
Rabobank Australia	AA-	5,000,000.00	5,000,000.00	0.40%	4.79%	4.79%	8-Jan-27	30-Jan-26	11
Rabobank Australia	AA-	5,000,000.00	5,000,000.00	0.40%	4.79%	4.79%	12-Jan-27	30-Jan-26	11
Great Southern Bank	AA-	5,000,000.00	5,000,000.00	0.40%	4.79%	4.79%	19-Jan-27	3-Feb-26	11
Rabobank Australia	AA-	5,000,000.00	5,000,000.00	0.41%	4.86%	4.86%	5-Feb-27	9-Feb-26	12
ING Bank	AA-	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	4-Feb-28	12-Feb-26	24
ING Bank	AA-	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	8-Feb-28	12-Feb-26	24
Rabobank Australia	AA-	5,000,000.00	5,000,000.00	0.44%	5.25%	5.25%	11-Feb-31	13-Feb-26	60
ING Bank	AA-	5,000,000.00	5,000,000.00	0.41%	4.89%	4.89%	16-Feb-27	16-Feb-26	12
ING Bank	AA-	5,000,000.00	5,000,000.00	0.41%	4.90%	4.90%	19-Feb-27	17-Feb-26	12
ING Bank	AA-	5,000,000.00	5,000,000.00	0.41%	4.93%	4.93%	12-Feb-27	18-Feb-26	12
ING Bank	AA-	5,000,000.00	5,000,000.00	0.41%	4.90%	4.90%	2-Mar-27	19-Feb-26	12
Rabobank Australia	AA-	5,000,000.00	5,000,000.00	0.41%	4.90%	4.90%	5-Mar-27	20-Feb-26	12
Rabobank Australia	A-	5,000,000.00	5,000,000.00	0.41%	4.86%	4.86%	9-Mar-27	24-Feb-26	12
Great Southern Bank	AA-	5,000,000.00	5,000,000.00	0.41%	4.91%	4.91%	12-Mar-27	25-Feb-26	12
Bank of Queensland	AA-	5,000,000.00	5,000,000.00	0.41%	4.90%	4.90%	16-Mar-27	27-Feb-26	13
Great Southern Bank	AA-	5,000,000.00	5,000,000.00	0.41%	4.92%	4.92%	19-Mar-27	2-Mar-26	13
Great Southern Bank	AA-	5,000,000.00	5,000,000.00	0.42%	5.00%	5.00%	23-Mar-27	3-Mar-26	13
Great Southern Bank	AA-	5,000,000.00	5,000,000.00	0.42%	5.00%	5.00%	6-Apr-27	3-Mar-26	13
Great Southern Bank	A+	5,000,000.00	5,000,000.00	0.42%	5.00%	5.00%	9-Apr-27	4-Mar-26	13
ING Bank	A+	5,000,000.00	5,000,000.00	0.44%	5.23%	5.23%	13-Apr-27	13-Mar-26	13
ING Bank	AA-	5,000,000.00	5,000,000.00	0.44%	5.24%	5.24%	16-Apr-27	17-Mar-26	13
ING Bank	A+	5,000,000.00	5,000,000.00	0.46%	5.50%	5.50%	20-Apr-27	7-Apr-26	12
ING Bank	A+	5,000,000.00	5,000,000.00	0.46%	5.49%	5.49%	23-Apr-27	10-Apr-26	12
ING Bank	A+	5,000,000.00	5,000,000.00	0.46%	5.49%	5.49%	27-Apr-27	14-Apr-26	12
ING Bank	A+	5,000,000.00	5,000,000.00	0.46%	5.50%	5.50%	30-Apr-27	17-Apr-26	12
Westpac Banking Corporation (0.71% Fixed 2 years & 90 days BBSW + 50 points)	AA-	5,000,000.00	5,000,000.00	0.40%	4.76%	4.30%	18-Jun-26	18-Jun-21	60
Term Deposits (TD) 'Green Tailored Deposits'									
Westpac Banking Corporation - Green Tailored Deposit - (4.98% fixed 1 year & 3 months BBSW +78 bps 2 years)	AA-	5,000,000.00	5,000,000.00	0.43%	5.10%	4.68%	2-Apr-27	3-Apr-24	36
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 78 points)	AA-	5,000,000.00	5,000,000.00	0.39%	4.71%	4.62%	1-May-26	5-May-25	12
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 78 points)	AA-	5,000,000.00	5,000,000.00	0.39%	4.71%	4.62%	5-May-26	5-May-25	12
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 78 points)	AA-	5,000,000.00	5,000,000.00	0.39%	4.74%	4.60%	12-May-26	16-May-25	12
Westpac Banking Corporation - Green Tailored Deposit	AA-	5,000,000.00	5,000,000.00	0.34%	4.12%	4.12%	9-Jun-26	3-Jun-25	12
Westpac Banking Corporation - Green Tailored Deposit	AA-	5,000,000.00	5,000,000.00	0.34%	4.07%	4.07%	12-Jun-26	5-Jun-25	12
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 73 points)	AA-	5,000,000.00	5,000,000.00	0.40%	4.80%	4.55%	16-Jun-26	6-Jun-25	12
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 73 points)	AA-	5,000,000.00	5,000,000.00	0.40%	4.80%	4.55%	23-Jun-26	6-Jun-25	13
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 73 points)	AA-	5,000,000.00	5,000,000.00	0.40%	4.81%	4.56%	3-Jul-26	10-Jun-25	13
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 73 points)	AA-	5,000,000.00	5,000,000.00	0.41%	4.89%	4.60%	14-Jul-26	11-Jun-25	13
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 73 points)	AA-	5,000,000.00	5,000,000.00	0.41%	4.89%	4.60%	17-Jul-26	11-Jun-25	13
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 75 points)	AA-	5,000,000.00	5,000,000.00	0.39%	4.74%	4.57%	7-Aug-26	29-Aug-25	11
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 75 points)	AA-	5,000,000.00	5,000,000.00	0.39%	4.74%	4.57%	11-Aug-26	29-Aug-25	11
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 75 points)	AA-	5,000,000.00	5,000,000.00	0.39%	4.74%	4.57%	14-Aug-26	29-Aug-25	11
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 73 points)	AA-	5,000,000.00	5,000,000.00	0.40%	4.77%	4.58%	15-Sep-26	5-Sep-25	12
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 73 points)	AA-	5,000,000.00	5,000,000.00	0.40%	4.77%	4.58%	18-Sep-26	5-Sep-25	12
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 73 points)	AA-	5,000,000.00	5,000,000.00	0.40%	4.77%	4.58%	23-Sep-26	5-Sep-25	13
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 73 points)	AA-	5,000,000.00	5,000,000.00	0.40%	4.81%	4.63%	18-Aug-26	9-Sep-25	11
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 73 points)	AA-	5,000,000.00	5,000,000.00	0.41%	4.91%	4.67%	25-Sep-26	16-Sep-25	12
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 73 points)	AA-	5,000,000.00	5,000,000.00	0.42%	4.99%	4.70%	21-Aug-26	18-Sep-25	11
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 73 points)	AA-	5,000,000.00	5,000,000.00	0.42%	4.99%	4.70%	25-Aug-26	18-Sep-25	11
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 72 points)	AA-	5,000,000.00	5,000,000.00	0.42%	5.03%	4.72%	6-Oct-26	19-Sep-25	13
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 71 points)	AA-	5,000,000.00	5,000,000.00	0.42%	5.02%	4.71%	30-Oct-26	26-Sep-25	13
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 70 points)	AA-	5,000,000.00	5,000,000.00	0.42%	5.00%	4.69%	3-Nov-26	29-Sep-25	13
Westpac Banking Corporation - Green Tailored Deposit - (90 days BBSW + 70 points)	AA-	5,000,000.00	5,000,000.00	0.42%	5.00%	4.70%	6-Nov-26	30-Sep-25	13
Westpac Banking Corporation - Green Tailored Deposit - Semi Annual Interest	AA-	5,000,000.00	5,000,000.00	0.36%	4.33%	4.33%	17-Nov-26	7-Nov-25	12
Westpac Banking Corporation - Green Tailored Deposit - Semi Annual Interest	AA-	5,000,000.00	5,000,000.00	0.37%	4.39%	4.39%	1-Dec-26	17-Nov-25	12
Total		**445,000,000.00**	**445,000,000.00**	**0.39%**	**4.63%**	**4.57%**			

Register of Investments and Cash for April 2026 period

Institution	Rating	Face Value $	Amortised Value $	Monthly Net Returns	Monthly Net Return Annualised	Net Returns Rolling 12 Months	Maturity Date	Investment Date	Term (months)
Floating Rate Notes (FRN)									
Bendigo & Adelaide Bank (90 days BBSW + 65 points)	A-	5,000,000.00	5,000,000.00	0.41%	4.91%	4.45%	18-Jun-26	18-Jun-21	60
Suncorp Bank (90 days BBSW + 48 points)	AA-	3,750,000.00	3,750,000.00	0.39%	4.66%	4.26%	15-Sep-26	15-Sep-21	60
Bank of Queensland (90 days BBSW + 80 points)	A-	3,000,000.00	3,000,000.00	0.43%	5.18%	4.57%	27-Oct-26	27-Oct-21	60
Commonwealth Bank (3 month BBSW + 70 points)	AA-	3,250,000.00	3,250,000.00	0.42%	5.03%	4.48%	14-Jan-27	14-Jan-22	60
Suncorp Bank (90 days BBSW + 78 points)	AA-	4,500,000.00	4,500,000.00	0.43%	5.16%	4.56%	25-Jan-27	17-Jan-22	60
Westpac Banking Corporation (90 days BBSW + 70 points)	AA-	3,900,000.00	3,900,000.00	0.42%	5.08%	4.48%	25-Jan-27	18-Jan-22	60
Newcastle Greater Mutual Group Ltd (90 days BBSW + 100 points)	BBB+	2,250,000.00	2,250,000.00	0.41%	4.93%	4.76%	10-Feb-27	3-Feb-22	60
National Australia Bank (90 days BBSW + 72 points)	AA-	4,000,000.00	4,000,000.00	0.39%	4.73%	4.45%	25-Feb-27	25-Feb-22	60
ANZ Bank (90 day BBSW + 97 points)	AA-	4,000,000.00	4,000,000.00	0.41%	4.93%	4.73%	12-May-27	12-May-22	60
Westpac Banking Corporation (90 days BBSW + 105 points)	AA-	4,000,000.00	4,000,000.00	0.42%	5.03%	4.77%	20-May-27	20-May-22	60
ANZ Bank (90 days BBSW + 120 points)	AA-	4,000,000.00	4,000,000.00	0.43%	5.14%	4.99%	4-Nov-27	4-Nov-22	60
Westpac Banking Corporation (90 days BBSW + 123 points)	AA-	5,000,000.00	5,000,000.00	0.43%	5.18%	4.99%	11-Nov-27	11-Nov-22	60
National Australia Bank (90 days BBSW + 120 points)	AA-	4,200,000.00	4,200,000.00	0.43%	5.21%	4.93%	25-Nov-27	25-Nov-22	60
Suncorp Bank (3months BBSW + 125points)	AA-	2,700,000.00	2,700,000.00	0.45%	5.43%	5.04%	14-Dec-27	14-Dec-22	60
Great Southern Bank (3months BBSW + 165 points)	BBB+	2,500,000.00	2,500,000.00	0.47%	5.59%	5.41%	9-Feb-27	9-Feb-23	48
ANZ Bank (90 days BBSW + 106 points)	AA-	4,000,000.00	4,000,000.00	0.45%	5.36%	4.86%	31-Mar-28	31-Mar-23	60
Bendigo & Adelaide Bank (90 days BBSW + 125 points)	A-	4,500,000.00	4,500,000.00	0.43%	5.21%	5.01%	15-May-26	15-May-23	36
Suncorp Bank (90 days BBSW + 105 points)	AA-	4,000,000.00	4,000,000.00	0.42%	5.02%	4.80%	18-May-26	18-May-23	36
Suncorp Bank (3 months BBSW + 105 points)	AA-	3,000,000.00	3,000,000.00	0.45%	5.37%	4.85%	12-Jul-28	12-Jul-23	60
Commonwealth Bank (3 month BBSW + 95 points)	AA-	3,000,000.00	3,000,000.00	0.41%	4.90%	4.70%	17-Aug-28	17-Aug-23	60
ANZ Bank (90 days BBSW + 93 points)	AA-	3,500,000.00	3,500,000.00	0.42%	5.09%	4.71%	11-Sep-28	11-Sep-23	60
Macquarie Bank (3 months BBSW + 85 points)	A+	4,000,000.00	4,000,000.00	0.42%	5.03%	4.63%	14-Sep-26	14-Sep-23	36
National Australia Bank (3 months BBSW + 103 points)	AA-	4,000,000.00	4,000,000.00	0.42%	4.99%	4.78%	16-Nov-28	16-Nov-23	60
Suncorp Bank (3 months BBSW + 110 points)	AA-	3,750,000.00	3,750,000.00	0.42%	5.09%	4.83%	24-May-27	24-Nov-23	42
Westpac Banking Corporation (3 months BBSW + 100 points)	AA-	4,000,000.00	4,000,000.00	0.44%	5.32%	4.79%	15-Jan-29	15-Jan-24	60
ANZ Bank (90 days BBSW + 96 points)	AA-	3,500,000.00	3,500,000.00	0.41%	4.89%	4.74%	5-Feb-29	5-Feb-24	60
ING Bank- (3 months BBSW + 95 points)	A+	1,500,000.00	1,500,000.00	0.43%	5.20%	4.74%	22-Mar-27	22-Mar-24	36
National Australia Bank (3 months BBSW + 90 points)	AA-	3,500,000.00	3,500,000.00	0.43%	5.15%	4.69%	22-Mar-29	22-Mar-24	60
Bendigo and Adelaide Bank (90 days BBSW + 100 points)	A-	2,000,000.00	2,000,000.00	0.41%	4.96%	4.76%	14-May-27	14-May-24	36
ANZ Bank (90 days BBSW + 86 points)	AA-	4,000,000.00	4,000,000.00	0.43%	5.12%	4.66%	18-Jun-29	18-Jun-24	60
ING Bank (90 days BBSW + 102 points)	A+	4,500,000.00	4,500,000.00	0.42%	5.00%	4.74%	20-Aug-29	20-Aug-24	60
Suncorp Bank (3 months BBSW + 92 points)	AA-	4,000,000.00	4,000,000.00	0.44%	5.24%	4.72%	27-Sep-29	27-Sep-24	60
National Australia Bank (3 months BBSW + 73 points)	AA-	4,000,000.00	4,000,000.00	0.42%	5.06%	4.48%	18-Oct-27	18-Oct-24	36
Bendigo & Adelaide Bank (90 days BBSW + 96 points)	A-	1,500,000.00	1,500,000.00	0.44%	5.32%	4.74%	24-Oct-28	24-Oct-24	48
Great Southern Bank (3months BBSW + 103 points)	BBB+	2,400,000.00	2,400,000.00	0.41%	4.88%	4.80%	1-Nov-27	1-Nov-24	36
National Australia Bank (3 months BBSW + 82 points)	AA-	2,750,000.00	2,750,000.00	0.40%	4.78%	4.58%	14-Nov-29	14-Nov-24	60
Commonwealth Bank (3 month BBSW + 84 points)	AA-	2,000,000.00	2,000,000.00	0.43%	5.15%	4.64%	9-Jan-30	9-Jan-25	60
Newcastle Permanent Building Society (90 days BBSW + 125 points)	BBB+	4,000,000.00	4,000,000.00	0.47%	5.59%	5.00%	21-Jan-30	21-Jan-25	60
National Australia Bank (3 months BBSW + 83 points)	AA-	4,000,000.00	4,000,000.00	0.42%	5.09%	4.63%	18-Mar-30	18-Mar-25	60
National Australia Bank (3 months BBSW + 78 points)	AA-	2,500,000.00	2,500,000.00	0.43%	5.11%	4.52%	14-Apr-28	14-May-25	35
Suncorp Bank (3 months BBSW + 93 points)	AA-	1,800,000.00	1,800,000.00	0.41%	4.92%	4.67%	21-May-30	21-May-25	60
ING Bank- (3 months BBSW + 95 points)	A+	3,200,000.00	3,200,000.00	0.43%	5.12%	4.70%	13-Jun-30	13-Jun-25	60
Westpac Banking Corporation (90 days BBSW + 83 points)	AA-	4,000,000.00	4,000,000.00	0.43%	5.14%	4.61%	19-Jun-30	19-Jun-25	60
Great Southern Bank (3months BBSW + 93 points)	BBB+	4,200,000.00	4,200,000.00	0.41%	4.87%	4.72%	3-Nov-28	3-Nov-25	36
Bank of Queensland (90 days BBSW + 77 points)	A-	4,000,000.00	4,000,000.00	0.40%	4.75%	4.58%	20-Nov-28	20-Nov-25	36
Bank Australia (3months BBSW + 103 points)	BBB+	4,000,000.00	4,000,000.00	0.42%	5.02%	4.86%	27-Nov-28	27-Nov-25	36
Suncorp Bank (3 months BBSW + 80 points)	AA-	3,200,000.00	3,200,000.00	0.40%	4.79%	4.59%	2-Dec-30	2-Dec-25	60
Newcastle Greater Mutual Group Limited (90 days BBSW + 113 points)	BBB+	2,800,000.00	2,800,000.00	0.43%	5.16%	4.74%	23-Jan-31	23-Jan-26	60
Westpac Banking Corporation (90 days BBSW + 68 points)	AA-	2,500,000.00	2,500,000.00	0.39%	4.64%	4.64%	12-Feb-31	12-Feb-26	60
Floating Rate Notes (FRN) 'Green/Climate Bonds/Sustainability Bond'									
Bank Australia - Sustainability Bond (3months BBSW + 155 points)	BBB+	4,500,000.00	4,500,000.00	0.46%	5.54%	5.33%	22-Feb-27	22-Feb-23	48
Total		**174,150,000.00**	**174,150,000.00**	**0.42%**	**5.08%**	**4.74%**			
Total Investments		**665,032,787.10**	**665,032,787.10**	**0.39%**	**4.72%**	**4.56%**			
Benchmark: 30 Day Bank Bill Index				**0.34%**	**4.11%**	**3.70%**			
Benchmark: Bloomberg AusBond Bank Bill Index				**0.34%**	**4.08%**	**3.79%**			
TOTAL INVESTMENTS & CASH		**665,032,787.10**	**665,032,787.10**						

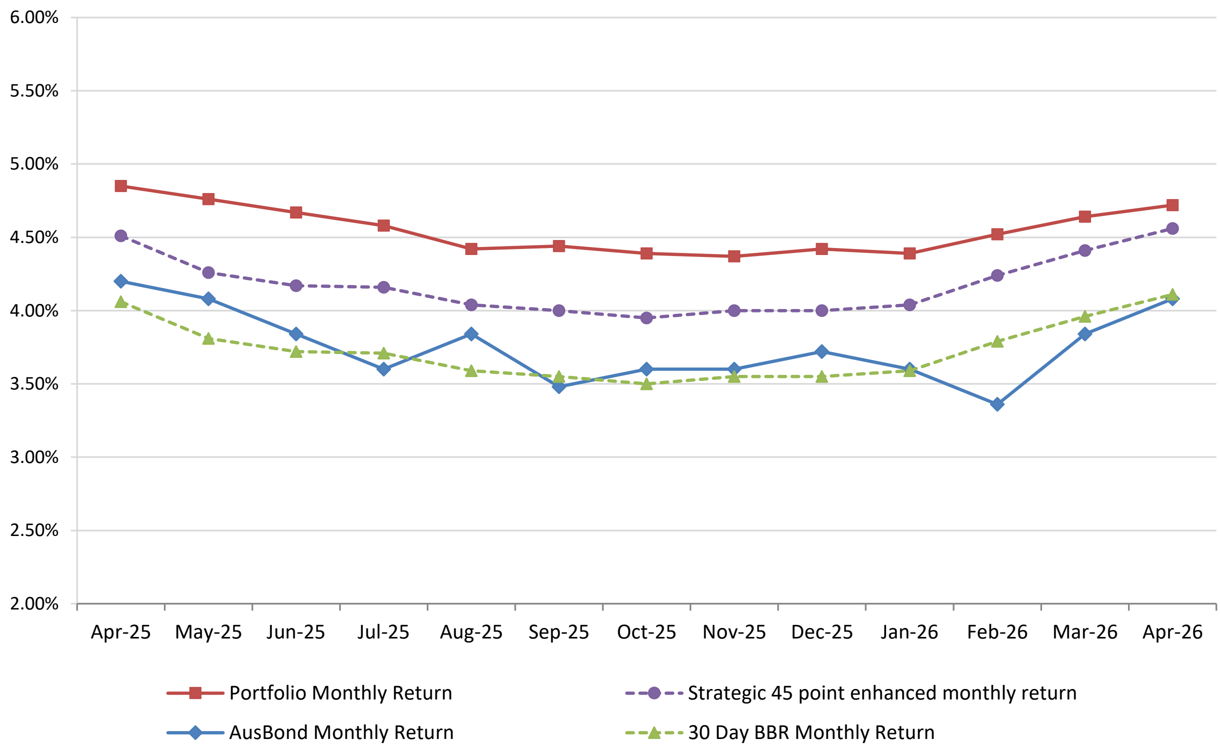
Note:		
Total Investments & cash- as per investment report		665,032,787.10
IGS Sinking Fund Balance - as at April 2026		3,251,654.16
Net reconciling amount - closing Bank Balance (per register above) and closing General Ledger account balance (timing difference)		-3,267,724.93
Total Investments & cash - as per general ledger balance		665,016,716.33

Summary of Net Investment Movements - April 2026			
Financial Institution	**Fund Rating**	**Net Investment/(Reduction) Amount $**	**Commentary**
<u>General Fund & Call Account</u>			
Westpac Banking Corporation - General Fund Account	AA-	5,700,000	Funds from CBA Call account transferred to Westpac General Funds which were further utilised for operational use
Commonwealth Bank	AA-	(9,900,000)	
<u>Term Deposits (TDs)</u>			
Bank of Queensland	A-	(5,000,000)	Redeemed matured investments utilised for operational purposes, or placed in higher yielding investments.
Suncorp Bank	AA-	(10,000,000)	
Westpac Banking Corporation	AA-	(25,000,000)	
ING Bank	A+	20,000,000	Redeemed matured investments and any additional income received, placed in higher yielding term deposits.

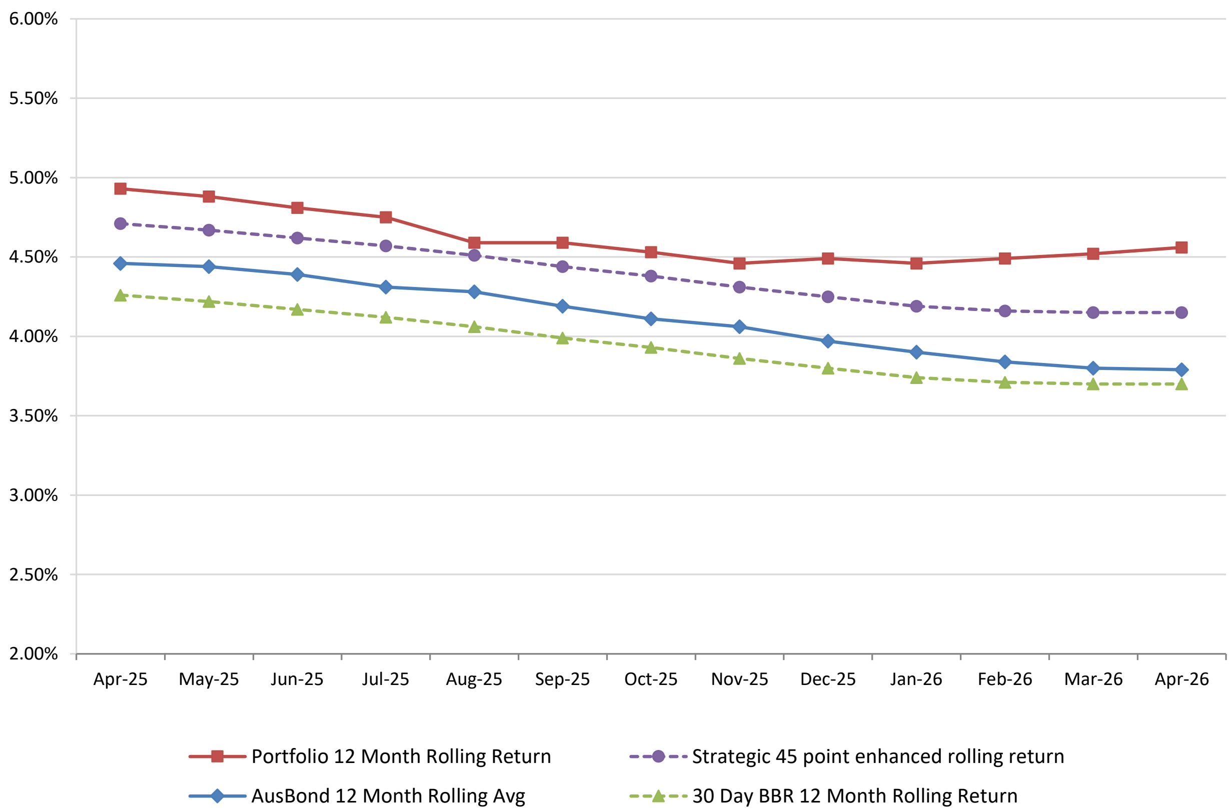
Attachment B

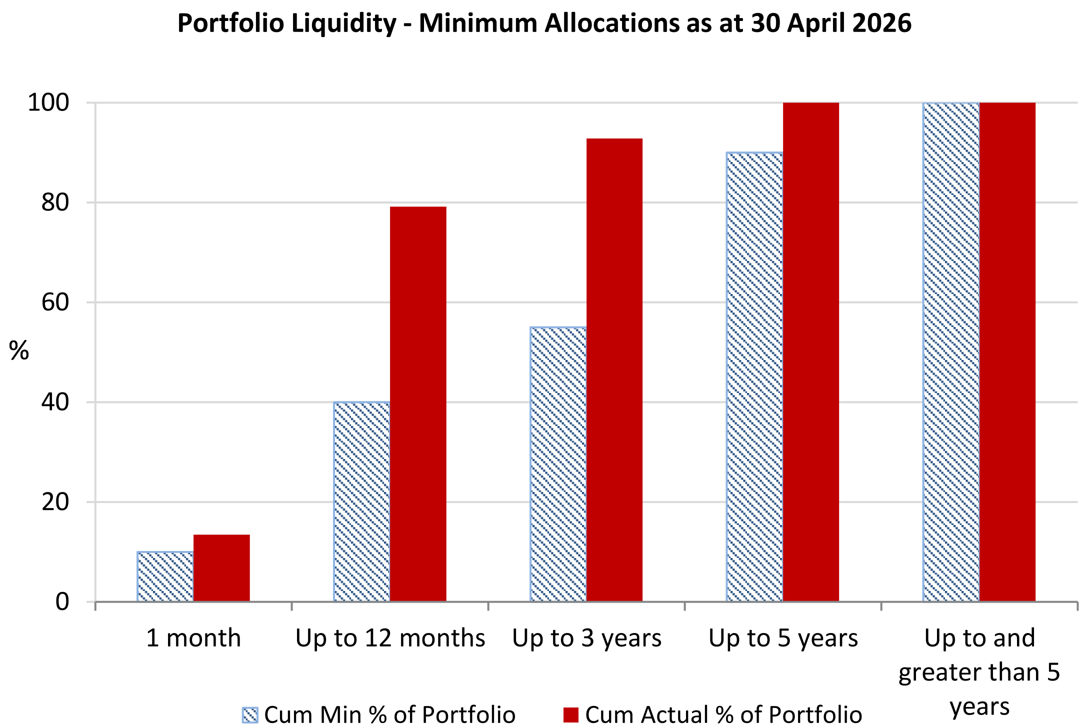
Investment Performance
as at 30 April 2026

Monthly Results
Actual Portfolio vs Strategic Enhanced Benchmark vs AusBond Benchmark vs 30 Day BBR Benchmark
April 2026

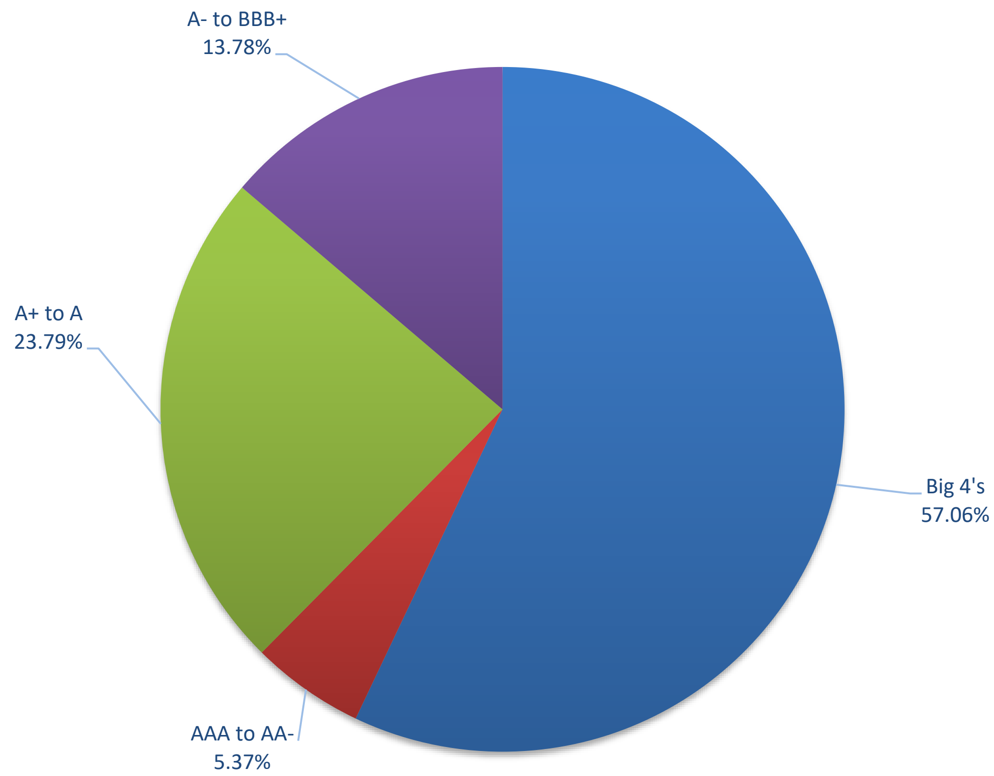


12 Month Rolling Averages
Actual Portfolio vs Strategic Enhanced Benchmark vs AusBond Benchmark vs 30 Day BBR Benchmark
April 2026

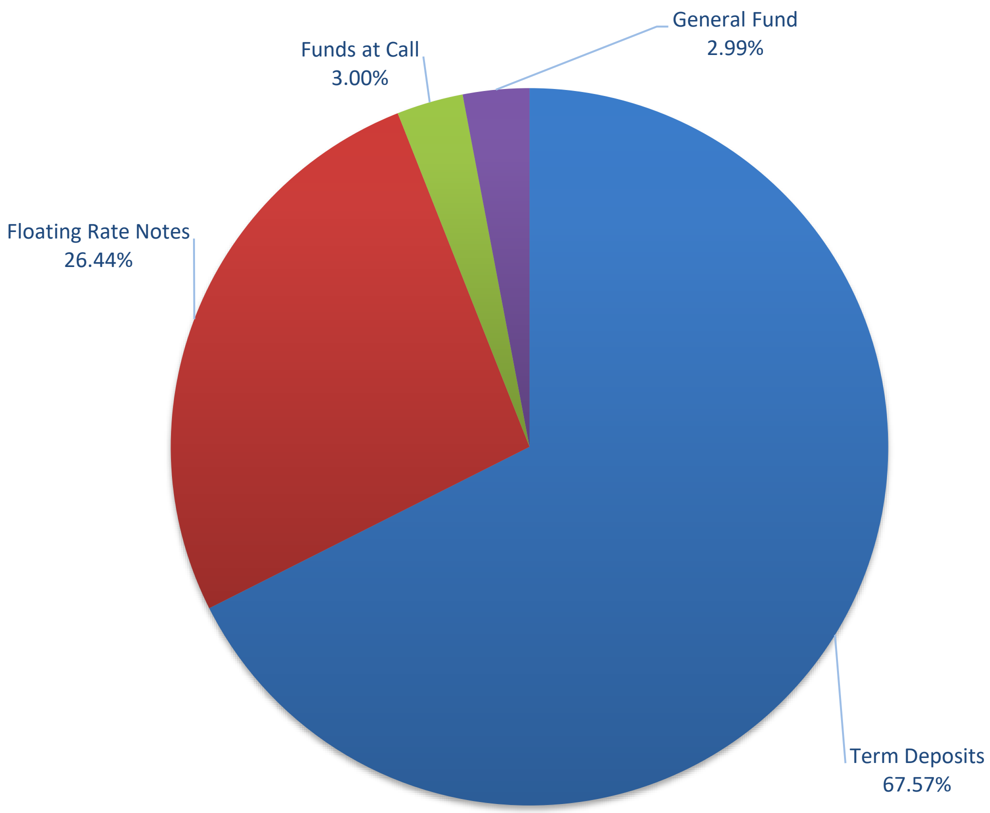



Portfolio Liquidity - Minimum Allocations as at 30 April 2026
100
80
60
40
20
0
%
1 month
Up to 12 months
Up to 3 years
Up to 5 years
Up to and greater than 5 years
Cum Min % of Portfolio
Cum Actual % of Portfolio

Risk Profile as at 30 April 2026



Risk Profile as at 30 April 2026



INVESTMENT AND CASH DISTRIBUTION BY FINANCIAL INSTITUTION
as at 30 April 2026

Institution Category	Financial Institution	Amount $M	Financial Inst. %	Institution Cat. %
Australian Big 4 Bank's	ANZ Bank	23.0	3.5	
	Commonwealth Bank	33.0	5.0	
	National Australia Bank	119.0	17.9	
	Westpac Banking Corporation	204.5	30.8	
Big 4 Total		**379.5**		**57.1**
Other Australian ADIs and Australian subsidiaries of foreign institutions	Bank Australia Limited	8.5	1.3	
	Bank of Queensland	12.0	1.8	
	Bendigo & Adelaide Bank	13.0	2.0	
	Great Southern Bank (formerly Credit Union Australia)	49.1	7.4	
	ING Bank	94.2	14.2	
	Suncorp Bank	35.7	5.4	
	Macquarie Bank Ltd	4.0	0.6	
	Rabobank Australia	60.0	9.0	
	Newcastle Greater Mutual Group Ltd	9.1	1.4	
Other ADI Total		**285.6**		**42.9**
Grand Total		**665.0**	**100.0**	**100.0**

Note:

Suncorp Bank was acquired by the ANZ Group and is now a subsidiary, but it operates alongside the parent company .

However, the "Big 4" banking group remains unchanged with Commonwealth Bank, Westpac, NAB, and ANZ. Suncorp Bank is excluded for the purposes of this "Big 4" attribution, in line with industry pratice.

However, Suncorp's credit rating was upgraded to AA- to align with ANZ's rating after ANZ acquired Suncorp Bank.

Item 6.

Exemption from Tender - Music Licence for City of Sydney

File No: X132266.005

Summary

To play music in a business setting, the City is required to comply with legal obligations under the Copyright Act 1968 (Cth). Australasian Performing Right Association Ltd trading as OneMusic Australia (OneMusic) is Australia's only organisation that issues 'blanket' public performance music licences for the purpose of playing in public the vast majority of the world's repertoire of music.

The City renews its annual licence under the OneMusic Council Scheme (which was implemented in 2019), which provides the City with a blanket licence to use music throughout the workplace, community facilities and events within a specified criteria.

This report recommends that Council grant an exemption from tender for ongoing music licencing through the OneMusic Council Scheme, for a period of up to 5 years until 30 June 2031 to ensure ongoing compliance with Australian copyright laws and maintain the continuity of Council operations.

Recommendation

It is resolved that:

(A) Council approve an exemption from tender in accordance with section 55(3)(i) of the Local Government Act 1993 for the provision of music licencing through the OneMusic Council Scheme, for a period of up to 5 years until 30 June 2031;

(B) Council note that a satisfactory result would not be achieved by inviting tenders for this work because only one supplier can provide the City with 'blanket' public performance music licences for the purpose of playing in public the vast majority of the world's repertoire of music;

(C) Council enter into the OneMusic Council Scheme licence with Australasian Performing Right Association Ltd trading as OneMusic Australia annually, for a period of up to 5 years until 30 June 2031; and

(D) authority be delegated to the Chief Executive Officer to negotiate, execute, administer and vary arrangements relating to the music licence, as required.

Attachments

Nil.

Background

1. The City is required to obtain appropriate permission to use copyrighted music in the delivery of its services and activities under the *Copyright Act 1968 (Cth)*. To meet this obligation, the Council has historically sought licence licences from Australasian Performing Right Association Ltd trading as OneMusic Australia (OneMusic). OneMusic is a joint music licensing initiative between the Australasian Performing Right Association (APRA), the Australasian Mechanical Copyright Owners Society (AMCOS) and the Phonographic Performance Company of Australia (PPCA).

2. OneMusic is Australia's only organisation that issues 'blanket' public performance music licences for the purpose of playing in public the vast majority of the world's repertoire of music.

3. In 2019, OneMusic introduced its OneMusic Council Scheme which provides users with a 'blanket' licence to enable the lawful use of music across a range of Council-led activities and facilities that form part of Council's normal operations and community service delivery.

4. The licence scheme covers the use of music protected by copyright across Council and its facilities for a range of uses, some of which include music and performances at the City's free public events; music played at City libraries, childcare centres, community venues, and fitness/recreation centres; and on hold or background music. Historically, the renewal of the annual licence has been managed within the City's internal procurement policies and procedures, however due to the cumulative expenditure, an exemption from tender is sought to enable continued expenditure and renewal of the licence.

5. Approval is sought under this exemption for a period of up to 5 years, however the licence will be renewed annually under the OneMusic Council Scheme. The City will conduct market research prior to the licence renewal each year, to determine whether new licencing options have become available.

6. The annual licence fee is calculated under a matrix used by OneMusic and is based on the City of Sydney population data published by the Australian Bureau of Statistics and adjusted annually in accordance with CPI. The maximum fee for the licence over the maximum 5-year period is set out below.

Financial Implications

7. Sufficient funds for the licence renewal have been allocated in the draft 2026/27 City Life budget and future year forward estimates.

8. The licence fee for the upcoming 5-year period is estimated to be $219,319.29 (ex GST) / $241,251.22 (incl GST). This estimate has been calculated in accordance with the Australian Bureau of Statistics (ABS) forecasted population figures and the City's long term CPI forecasts representing an approximate annual increase of 4.7%.

9. To provide flexibility within this approval, a 20% contingency is required to accommodate variations to population data and CPI.

10. A summary of the total approval sought under this exemption from tender is below:

	Amount (ex GST)	**Amount (incl GST)**
Estimated Fee	$219,319.29	$241,251.22
Contingency (20%)	$43,863.86	$48,250.25
Total	**$263,183.15**	**$289,501.47**

Risks

11. The City is required to obtain appropriate permission to use copyrighted music in the delivery of its services and activities under the *Copyright Act 1968 (Cth)*.

12. This approach is within the City's risk appetite, which states:

    (a) Our risk philosophy is centred around achieving a balance between innovation, community and user satisfaction and risk management, ensuring that we meet our strategic objectives while maintaining a robust control environment.

    (b) We are committed to conducting our activities in full compliance with applicable laws, regulations and relevant industry standards.

Relevant Legislation

13. The exemption from tender process has been conducted in accordance with the Local Government Act 1993 and the Local Government (General) Regulation 2021.

Critical Dates / Time Frames

14. To ensure continuity of the licence, the licence must be renewed prior to 30 June 2026.

Options

15. Alternate options include using royalty-free music or negotiating licences directly with individual rights holders. These options are not recommended, as they significantly limit the range of music that can be played and negotiating individual licences across the scope of music used is not practical given the scale and diversity of the City's music usage.

EMMA RIGNEY

Executive Director City Life

Stefane Makaroff, Head of Business Operations, Major Events and Festivals

Ashlee Thompson, Business Administrator, Major Events and Festivals

Item 7.

Tender - T-2025-1440 - Construction Contractor - Goulburn Street Parking Station - Whole of Structure Remediation

File No: **X117943**

Tender No: **T-2025-1440**

Summary

This report provides details of the tenders received for Goulburn Street Parking Station - Whole of Structure Remediation.

Goulburn Street Carpark is a 5-level commercial car park constructed in the early 1960's, comprising 750 car spaces and located above the rail corridor at 101 Goulburn Street, Sydney, on land owned by Transport for NSW. The City holds a ground lease over the land with 35 years remaining.

The proposed works comprise extensive structural remediation on a like-for-like basis to address identified defects and ensure the ongoing safe operation, maintenance, and serviceability of the structure for the remainder of the lease term.

This report recommends that Council accept the tender offer of Tenderer M for Construction Contractor - Goulburn Street Parking Station - Whole of Structure Remediation.

Recommendation

It is resolved that:

(A) Council accept the tender offer of Tenderer M for the Goulburn Street Parking Station - Whole of Structure Remediation for the price and contingency outlined in Confidential Attachment A;

(B) Council note that the total contract sum and contingency for the Goulburn Street Parking Station - Whole of Structure Remediation is outlined in Confidential Attachment A to the subject report; and

(C) authority be delegated to the Chief Executive Officer to finalise, execute and administer the contracts relating to the tender.

Attachments

Attachment A. Tender Evaluation Summary (Confidential)

Background

1. Goulburn Street Carpark is a 64-year-old multilevel carpark comprising 750 car spaces. The carpark is located adjacent to and above the rail corridor on land which is owned by Transport for NSW. The City holds a ground lease over the land with 35 years remaining.

2. Site investigations and condition assessments undertaken to date have identified the need for the structural remediation works to ensure the structure can be safely operated and maintained for the remainder of the lease term. The remediation works are limited to repairs only, with no renewal or upgrade elements.

3. In 2024, the City engaged a panel contractor to undertake a limited package of high-priority remediation works (the Early Works).

4. In 2024, the City engaged a Head Consultant for the project. The consultant finalised a remedial tender specification in late 2025. The engagement includes full construction stage support for the site works. The consultant is also engaged to provide inspection and material testing on the structure after the remedial works until 2034.

Invitation to Tender

5. The Request for Tender was advertised through Tenderlink on 24 November 2025 and closed on 16 February 2026.

6. The Request for Tender was available on Supply Nation and NSW Indigenous Chamber of Commerce (NSW ICC) websites via their member opportunity boards.

Tender Submissions

7. Six submissions were received from the following organisations:

   - Duratec Limited (ABN 94 141 614 075)
   - Freyssinet Australia Pty Ltd (ABN 15 002 617 736)
   - Perfect Remediation Pty Ltd (ABN 93 619 779 065)
   - Rapid Construction Pty. Limited (ABN 35 003 963 620)
   - R.M. Watson Pty Ltd (ABN 13 000 264 602)
   - Yuan Traffic Management Control Pty Ltd (ABN 92 693 069 411)

8. No late submissions were received.

Tender Evaluation

9. All members of the Tender Evaluation Panel have signed conflict of interest declarations. No conflicts of interest were noted.

10. The relative ranking of tenders as determined from the total weighted score is provided in the Confidential Tender Evaluation Summary – Attachment A.

11. All submissions were assessed in accordance with the approved evaluation criteria being:

Evaluation Criteria	**Evaluation Weightings**
Company Capacity: Company information, org chart, quality management systems, and demonstrated previous experience delivering façade and structural remediation works within multi-storey operational buildings, including carparks	25%
Personnel and sub-contractor capability: Specified project team personnel and sub-contractors' skills and qualifications including position, % of time on the project, and relevant experience of personnel including working in operational buildings within the Sydney CBD or similar locations	20%
Proposed Program: Program that is in-line with the proposed methodology and staging of works to minimise impact of tenancies and rail operation internally across each level of the carpark, façade and rail corridor for the duration of works for each elevation	20%
Proposed Methodology: Proposed whole of project methodology including, staging, resource management, minimisation of impact on tenants, rail operation, site access and set up, façade access, waste management and site management plans including site specific considerations related to site use plan	30%
Modern Slavery Risk Management	3%
Local Buy and Economic Sustainability	2%
Financial and commercial trading integrity	Mandatory
Insurances are compliant with the City's standard insurance requirements, as confirmed by the Risk office	Mandatory
Material Acceptance of the City's Standard Form Contract	Mandatory
Work, Health and Safety	Mandatory

Evaluation Criteria	Evaluation Weightings
Schedule of Prices	N/A

Performance Measurement

12. The City will ensure that performance standards are achieved during construction through regular assessment of the following Key Performance Indicators:

    (a) Safety and Environment: Works are carried out in a safe manner, to not only avoid incidents but have no non-conformances. All means will be used to reduce undue impact on the environment.

    (b) Communication: Day-to-day liaison (including weekly site meetings) and inspections with the contractor.

    (c) Planning: Works are carried out in a planned manner and with a proactive rather than reactive approach to reducing technical and community issues.

    (d) Program and Resources: Timely completion of separate phases in a co-ordinated manner, reducing the overlapping of various phases, the resources allocated to the project to arrange time, and the capacity of the contractor to add resources when required to mitigate delays.

    (e) Quality assurance: Inspections undertaken by the head contractor in conjunction with the City's representative during construction.

    (f) Cost Variations: All efforts made to reduce the number and value of variations and variation amounts and options provided in a timely manner to give the City the opportunity to mitigate the impact of variation.

Risks

13. This is a large structural remediation project in an operating car park sited above the busy City Circle rail corridor. Risk assessments will be reviewed and updated through the construction period to ensure continue identification of risks and proposed control measures are in place.

14. Risk assessments undertaken with key stakeholders during construction planning and specification development have identified the following risks and mitigations:

    (a) Works over the rail corridor – works within and above the rail corridor require approvals and compliance with Transport for NSW requirements.

    (b) Latent conditions identified once construction works commence – current condition documented and variations process clearly defined in proposed contract.

(c) Impacts on the operation of the car park – restrictions and sequencing requirements are clearly defined and will be managed through the contract.

(d) Delays in approvals – early consultation and engagement with key City and Transport for NSW approvers.

15. Additional Risks Include:

(a) Complexity of access and staging in an operational multi-level car park.

(b) Quality risks associated with concrete repair, including substrate preparation, adhesion, and durability.

(c) Environmental risks including management of contaminated water from concrete removal works.

16. This approach is within the City's risk appetite, which states that:

(a) We are open to taking risks that align with our strategic objectives and are within our capacity to manage effectively.

(b) We encourage a culture of responsible risk taking to support innovation, excellence and continuous improvement.

(c) We identify and evaluate emerging risks to ensure timely and appropriate responses.

Financial Implications

17. There are sufficient funds allocated for this project within the current year's capital works budget and future years' forward estimates.

18. The total contract sum and contingency for Goulburn Street Parking Station - Whole of Structure Remediation is detailed in Confidential Attachment A.

Relevant Legislation

19. The tender has been conducted in accordance with the Local Government Act 1993, the Local Government (General) Regulation 2021.

20. Local Government Act 1993 - Sections 10A and 10B provide that a council may close to the public so much of its meeting as comprises the discussion of information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business if it is in the public interest to do so.

21. Attachment A contains confidential commercial information of the tenderers and details of Council's tender evaluation and contingencies which, if disclosed, would:

(a) confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business; and

(b) prejudice the commercial position of the person who supplied it.

22. Discussion of the matter in an open meeting would, on balance, be contrary to the public interest. The reasons supporting this are that disclosure of the confidential information would compromise Council's ability to negotiate fairly and commercially to achieve the best outcome for its ratepayers. In addition, disclosure of the information provided in the course of the procurement process and the assessment of that information would prejudice the commercial position of the participants in the procurement process.

Critical Dates / Time Frames

23. Award Contract: June 2026

24. Site works commence: September 2026

25. Anticipated construction completion: late 2027

Options

26. In February 2025 Council resolved to request that the Chief Executive Officer consider the feasibility of offering the NSW Government the opportunity to buy the City out of its lease of the carpark on Goulburn Street in the Sydney CBD on favourable terms, for the purpose of developing the site into affordable housing for key workers.

27. In response to this resolution of Council staff have completed a valuation of the City's existing ground lease and initiated discussions with the Transport Asset Manager and Transport for NSW to discuss the potential surrender of the lease (on favourable terms) with the ultimate objective of delivering a housing solution that conforms with Government policy. To date the parties have been unable to reach an agreement and a meeting with senior Executives is now being sought.

28. The structural remediation works that are the subject of this tender are required to be undertaken to maintain the on-going operation of the car park. There are no viable alternative options available at this point in time. This will be reviewed constantly in the light of any changed position in negotiations with Transport for NSW.

29. An alternative option is to undertake a reduced, priority-based scope of works. This option is not recommended as all identified works are considered necessary to maintain structural safety and serviceability, and sufficient funding is available to deliver the full scope.

Public Consultation

30. Throughout construction period, close liaison will be maintained with Transport for NSW and all relevant internal and external stakeholders to minimise disruption to car park operations and rail corridor activities.

31. Residents and businesses in the near vicinity will be notified by letter drop 2 weeks prior to construction start.

KIM WOODBURY

Chief Operating Officer

Nava Jeyachandran, Senior Project Manager

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Item 8.

Tender - T-2025-1570 - Microsoft Enterprise Services

File No: **X130978**

Tender No: **T-2026-1570**

Summary

This report provides details of the tenders received for the City's Microsoft Enterprise services.

Every 3 years, the City enters into an Enterprise Agreement with Microsoft under which the City is entitled to use and deploy Microsoft software such as Windows 11 (laptop and desktop operating system), Microsoft 365 (Outlook, Word, Excel, PowerPoint, Teams) and server-based products such as Exchange and SQL Server, Dynamics 365 and Azure cloud resources.

The current agreement was procured via Request for Tender (RFT) directly with Microsoft licensing partners. While the Enterprise Agreement will be with Microsoft, payments and fulfilment services are supplied through Microsoft Licensing Solution Providers, who act as agents for Microsoft.

This report recommends that Council accept the tender offer of Tenderer B for Microsoft Enterprise services.

Recommendation

It is resolved that:

(A) Council accept the tender offer of Tenderer B for the provision of Microsoft Enterprise services for the schedule of rates outlined in Confidential Attachment B to the subject report, for a period of 3 years;

(B) Council note that the total contract sum and contingency for Microsoft Enterprise services is outlined in Confidential Attachment A to the subject report; and

(C) authority be delegated to the Chief Executive Officer to finalise, execute and administer the contracts relating to the tender.

Attachments

Attachment A. Tender Evaluation Summary (Confidential)

Attachment B. Schedule of Rates (Confidential)

Background

1. Since 2014, the City has entered into periodic Enterprise Licensing Agreements to secure Microsoft products for the organisation. The terms of these agreements are for 3 years, with the current agreement ending on 31 July 2026.

2. The licensing agreement covers the City's use of all Microsoft products, including Windows 11 (laptop and desktop operating system), Microsoft 365 (Outlook, Word, Excel, PowerPoint, Teams) and on-premise server-based products that underpin all the application infrastructure within the City's IT environment.

3. The City signs a contract with a Microsoft licensing partner who acts as an agent for Microsoft.

Invitation to Tender

4. A Request for Tender was advertised on 17 March 2026 via the City's e-tendering portal, Tenderlink. The tender was open for 3 weeks and closed on 7 April 2026.

5. The Request for Tender was available on the Supply Nation and NSW Indigenous Chamber of Commerce websites via their member opportunity boards.

Tender Submissions

6. 3 submissions were received from the following organisations:

   - Data#3 Limited. (ABN 31 010 545 267)

   - Datacom Systems (AU) Pty Ltd (ABN 39 135 427 075)

   - SoftwareOne Australia Pty Limited (ABN 18 151 340 608)

7. No late submissions were received.

Tender Evaluation

8. All members of the Tender Evaluation Panel have signed conflict of interest declarations. No conflicts of interest were noted.

9. The relative ranking of tenders as determined from the total weighted score is provided in the Confidential Tender Evaluation Summary – Attachment A.

10. All submissions were assessed in accordance with the approved evaluation criteria being:

Evaluation Criteria	**Evaluation Weightings %**
Schedule of Rates	90
Differentiated value-add items	5
Alignment with the City's Values	5
Financial and commercial trading integrity, including insurances	Mandatory
Acceptable reseller terms	Mandatory
Tenderer is a Microsoft Licensing Solution Provider (LSP)	Mandatory

Risks

11. Procurement of these licences and ongoing use of Microsoft products closely align with maintaining operations and continuity of services and systems.

12. Relevant Risk Appetite Statements:

    (a) Infrastructure, Technology, Assets and Property

        (i) We place a high priority on ensuring the continuity of essential services delivered through infrastructure assets. Our risk appetite emphasises the need to protect and maintain critical infrastructure to minimise disruption to services, meet community expectations and to ensure public safety.

        (ii) We have minimal appetite for data loss and/or privacy breaches resulting from cyber incidents.

    (b) Service Delivery

        (i) We have minimal appetite for more than temporary disruption to our critical service functions, such as waste services and childcare services.

        (ii) We have minimal appetite for disruption to our regulatory functions, especially those that affect public safety, front line service and our core corporate functions and business systems.

Financial Implications

13. There are not sufficient funds allocated for in the City's Long Term Financial Plan (LTFP), however funds have been included in the 2026/27 draft LTFP.

14. The total contract sum and contingency for Microsoft Enterprise services is detailed in Confidential Attachment A.

Relevant Legislation

15. The tender has been conducted in accordance with the Local Government Act 1993, the Local Government (General) Regulation 2021.

16. Local Government Act 1993 - Sections 10A and 10B provide that a council may close to the public so much of its meeting as comprises the discussion of information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business if it is in the public interest to do so.

17. Attachment A contains confidential commercial information of the tenderers and details of Council's tender evaluation and contingencies which, if disclosed, would:

    (a) confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business; and

    (b) prejudice the commercial position of the person who supplied it.

18. Discussion of the matter in an open meeting would, on balance, be contrary to the public interest. The reasons supporting this are that disclosure of the confidential information would compromise Council's ability to negotiate fairly and commercially to achieve the best outcome for its ratepayers. In addition, disclosure of the information provided in the course of the procurement process and the assessment of that information would prejudice the commercial position of the participants in the procurement process.

Critical Dates / Time Frames

19. 31 July 2026 - Expiry of the current Microsoft Enterprise Agreement.

20. 19 June 2026 - Deadline for delivery of a fully executed, pre-validated Microsoft contract package.

Options

21. No other alternative viable options have been identified during the tender process.

Public Consultation

22. No public consultation was undertaken.

PAULETTE SUTHERLAND

Executive Director People Performance and Technology

Adam Major, Manager IT Technical Services

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